To All Shareholders

(Stock code: 6289) November 4, 2022

Nunoshida 3948-1, Kochi-shi, Kochi Prefecture **GIKEN LTD.** Representative Director and President Shinnosuke Moribe

Notice of Convocation of the 41st Ordinary General Meeting of Shareholders

We would like to express our appreciation for your continued support and patronage.

You are cordially invited to attend the 41st Ordinary General Meeting of Shareholders of Giken Ltd. (the "Company"). The meeting will be held for the purposes as described below.

If you are unable to attend the meeting, you may exercise your voting rights in writing or via the internet. When exercising your voting rights in writing or via the internet, please review the attached Reference Documents for the General Meeting of Shareholders, refer to the Guide to Exercise of Voting Rights on the following page, and exercise your voting rights no later than 5:00 p.m. on Monday, November 21, 2022, Japan time.

1.	Date and Time	10 a.m., Tuesday, November 22, 2022				
2.	Place	Rainbow Hall, third floor, Chres,				
		155, Takasu-sunaji, Kochi-shi, Kochi Prefecture				
3.	Meeting Agenda					
	Matters to be reported	 The Business Report and Consolidated Financial Statements for the Company's 41st Fiscal Year (September 1, 2021 – August 31, 2022) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Board of Corporate Auditors Non-consolidated Financial Statements for the Company's 41st Fiscal Year (September 1, 2021 – August 31, 2022) 				
Proposals to be resolved						
	Proposal 1	Appropriation of Surplus				
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- Proposal 2 Partial Amendment to the Articles of Incorporation
- Proposal 3 Election of 14 Directors

* The Consolidated Statement of Changes in Net Assets, Notes to Consolidated Financial Statements, Nonconsolidated Statement of Changes in Net Assets, and Notes to Non-consolidated Financial Statements

^{*} When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.

are posted on the Company's website (https://www.giken.com) in accordance with provisions of laws and regulations as well as Article 16 of the Company's Articles of Incorporation, and therefore are not included in the accompanying documents of this Notice of Convocation.

The Consolidated Statement of Changes in Net Assets, Notes to Consolidated Financial Statements, Nonconsolidated Statement of Changes in Net Assets, and Notes to Non-consolidated Financial Statements are part of the consolidated financial statements and non-consolidated statements that were audited by the Board of Corporate Auditors and the Accounting Auditor in preparing the audit reports.

* Should the Reference Documents for the General Meeting of Shareholders, Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements require revisions, the revised versions will be posted on the Company's website (https://www.giken.com).

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1 Appropriation of Surplus

The Company proposes to appropriate surplus as described below.

Matters regarding year-end dividend

Regarding the year-end dividend for the 41st term, the Company proposes to pay 35.00 yen per share taking into account the business results for the fiscal year and the future business development. This brings the annual dividend including the interim dividend to 70.00 yen per share.

- (1) Type of dividend property Cash
- (2) Distribution of dividend property, and the total amount thereof 35.00 yen per share of the Company's common stock The total amount of dividend is 962,559,290 yen.
- (3) Effective date of distribution of surplus Thursday, November 24, 2022

Proposal 2 Partial Amendment to the Articles of Incorporation

The Company proposes to amend part of the Articles of Incorporation as described below.

- 1. Reasons for the amendment
 - (1) The amended provisions stipulated in the proviso to Article 1 of the supplementary provisions of the Act Partially Amending the Companies Act (Act No. 70 of 2019) took effect on September 1, 2022. Accordingly, in order to prepare for the introduction of the system for electronic provision of materials for general meetings of shareholders, the Company proposes to make the following amendment to the Articles of Incorporation.
 - 1) The proposed Article 16, Paragraph 1 provides that information contained in the Reference Documents for the General Meeting of Shareholders and other materials will be provided electronically.
 - 2) The purpose of the proposed Article 16, Paragraph 2 is to establish a provision to limit the scope of matters to be included in the paper copy to be sent to shareholders who have requested it.
 - 3) The provisions related to internet disclosure and deemed provision of the Reference Documents for the General Meeting of Shareholders, etc. (Article 16 of the current Articles of Incorporation) will become unnecessary and will therefore be deleted.
 - 4) In line with the establishment and deletion of the provisions stated above, supplementary provisions will be established.
 - (2) The Company aims to clarify managerial responsibilities of its Directors and establish a management structure that can adapt to changes in the business environment. To this end, the Company proposes to amend Article 21 of the Articles of Incorporation to shorten the term of office of Directors from two years to one year.
- 2. Details of the amendment Details of the amendment are as follows.

(The proposed amendment is underlined.)

	(The proposed amendment is undermied.)
Current Articles of Incorporation	Proposed amendment
Chapter 3 General Meeting of Shareholders	Chapter 3 General Meeting of Shareholders
(Internet Disclosure and Deemed Provision	(Deleted)
of Reference Documents for the General	
Meeting of Shareholders, etc.)	
Article 16 The Company may, in convening a	
general meeting of shareholders, deem	
that it has provided information to	
shareholders pertaining to matters to be	
stated or presented in the Reference	
Documents for the General Meeting of	
Shareholders, the Business Report,	
Non-consolidated Financial Statements,	
and Consolidated Financial Statements,	
by disclosing them through the internet	
in accordance with provisions in the	
Ordinance of the Ministry of Justice.	
(Newly established)	(Measures for Electronic Provision, etc.)
	Article 16 The Company will, when convening a
	general meeting of shareholders,
	provide information contained in the
	Reference Documents for the General
	Meeting of Shareholders and other
	materials electronically.
	2. Among the matters to be provided
	electronically, the Company may
	choose not to include all or part of the
	matters stipulated in the Ordinance of
	the Ministry of Justice in the paper
	copy to be sent to shareholders who
	have requested it by the record date for
	vesting voting rights.

Current Articles of Incorporation	Proposed amendment
Chapter 4 Directors and Board of Directors	Chapter 4 Directors and Board of Directors
(Term of Office)	(Term of Office)
Article 21 The term of office of Directors shall	Article 21 The term of office of Directors shall
expire at the closing of the Ordinary	expire at the closing of the Ordinary
General Meeting of Shareholders in the	General Meeting of Shareholders in the
final fiscal year ending within two	final fiscal year ending within one year
years after their election.	after their election.
2. The term of office of a Director elected	(Deleted)
as a substitute or due to an increase in	
the number of Directors shall expire at	
the expiration of the term of office of	
other existing Directors.	
(Newly established)	Supplementary Provisions
	(Transitional Measures Concerning
	Electronic Provision of Materials for General
	Meetings of Shareholders)
	Article 1 Article 16 (Internet Disclosure and
	Deemed Provision of Reference
	Documents for the General Meeting of
	Shareholders, etc.) of the Articles of
	Incorporation before the amendment
	shall remain in force with respect to a
	general meeting of shareholders to be
	held on a date within six months from
	<u>September 1, 2022.</u>
	2. These supplementary provisions shall
	be deleted after the lapse of six months
	from September 1, 2022 or three
	months from the date of the general
	meeting of shareholders set forth in the
	preceding paragraph, whichever is
	later.

Proposal 3 Election of 14 Directors

The terms of office of all the present 13 Directors will expire at the closing of this Ordinary General Meeting of Shareholders. Accordingly, the Company proposes to elect 14 Directors, including 5 Outside Directors, in order to further strengthen the management structure and enhance supervision over corporate management.

The candidates for Directors are as follows:

No.	Name (Date of birth)	Career summary, positions and areas of responsibility at the Company, and important concurrent positions		Number of the Company's shares held	
1	Akio Kitamura (November 12, 1940)	· •	Founded Kochi Giken Consultant Established GIKEN LTD. Representative Director and President Executive Chairman, the Company (current position) Director and Advisor, GIKEN SEKO CO., LTD. (current position) oncurrent position) d Advisor, GIKEN SEKO CO., LTD.	839,414	
	Mr. Akio Kitamura ha has an outstanding trac supervising business e person to exercise lead	sons for nomination as a Director candidate> kio Kitamura has long served as a Representative Director of the Company a n outstanding track record in making important management decisions and vising business execution. The Company considers him as the best qualified n to exercise leadership to achieve sustainable corporate growth, and therefor ninates him as a Director candidate.			

No.	Name (Date of birth)	Career summary, positions and areas of responsibility at the Company, and important concurrent positionsMar. 2012Left Kochi Prefectural Government OfficeJun. 2012Joined the CompanyOct. 2012Operating Officer, General Manager of Construction Solutions 		Number of the Company's shares held
2	Shinnosuke Moribe (October 2, 1951)	Jun. 2012 Oct. 2012 Feb. 2013 Nov. 2013 Nov. 2015 Jun. 2016	Office Joined the Company Operating Officer, General Manager of Construction Solutions Department, Deputy General Manager of GTOSS Sales Department, and General Manager of JPA Support Department, the Company Operating Officer and General Manager of Construction Solutions Department, the Company Managing Director, the Company Executive Director, the Company Executive Vice President, the Company Managing Director, Giken Europe	
	<reasons a="" as="" candidate="" director="" for="" nomination=""> Mr. Shinnosuke Moribe has abundant experience and track record in public administration. Since 2013, he has been serving as a Director of the Company and fulfilling his role in corporate management with high levels of insight and skills. The Company therefore renominates him as a Director candidate.</reasons>			

No.	Name (Date of birth)		ary, positions and areas of responsibility at the iny, and important concurrent positions	Number of the Company's shares held	
3	Atsushi Ohira (February 3, 1959)	Executive C Managing I	Joined GIKEN SEKO CO., LTD. General Manager of West Japan Operations Department, GIKEN SEKO CO., LTD. Temporary transfer to Giken America Corporation Temporary transfer to Operating Officer and General Manager of Construction Solutions Department, the Company Operating Officer, General Manager of Construction Solutions Department, and General manager of JPA Promotion Office, the Company Managing Operating Officer, GIKEN SEKO, CO., LTD. Executive Director, GIKEN SEKO, CO., LTD. Director, the Company President, GIKEN SEKO CO., LTD. Director, J Steel Group Pty Limited Managing Director, Giken Seisakusho Asia Pte., Ltd. Director, J Steel Group Pty Limited (current position) Executive Chairman, GIKEN SEKO CO., LTD. (current position) managing Director, Giken Europe B.V. (current position) Executive Chairman, GIKEN SEKO CO., LTD. (current position) oncurrent position) Chairman, GIKEN SEKO CO., LTD. Director, Giken Europe B.V. Steel Group Pty Limited		
	Mr. Atsushi Ohira has	ions for nomination as a Director candidate> tsushi Ohira has abundant experience and track record in the construction and			
sales departments as President of GIKEN SEKO CO., LTD. Since 2014, h serving as a Director of the Company and fulfilling his role in corporate m with high levels of insight and skills. The Company therefore renominates Director candidate.				nagement	

No.	Name (Date of birth)		ary, positions and areas of responsibility at the ny, and important concurrent positions	Number of the Company's shares held
4	Mika Maeda (August 2, 1966)	(Important co Executive I	Joined the Company Department Leader, Planning Department, the Company Department Leader, Management Strategy Department, the Company Operating Officer in charge of the Press-in Products Business, the Company Director, the Company Managing Director, the Company Director, J Steel Group Pty Limited (current position) Managing Director, GIKEN SEKO, CO., LTD. Executive Director, the Company (current position) Executive Director, GIKEN SEKO, CO., LTD. (current position) charge) tion Headquarters oncurrent position) Director, GIKEN SEKO, CO., LTD. Steel Group Pty Limited	16,010
	<reasons a="" as="" candidate="" director="" for="" nomination=""> Ms. Mika Maeda has abundant experience in the Company's administration department. Since 2016, she has been serving as a Director of the Company and fulfilling her role in corporate management with high levels of insight and skills. Company therefore renominates her as a Director candidate.</reasons>			

No.	Name (Date of birth)		ry, positions and areas of responsibility at the ny, and important concurrent positions	Number of the Company's shares held	
5	Yoshihisa Fujisaki (February 19, 1970)	· •	0		
	<reasons a="" as="" candidate="" director="" for="" nomination=""> Mr. Yoshihisa Fujisaki has abundant experience and track record in the Company's oversees and administration departments. Since 2010, he has been serving as a Director.</reasons>				
	overseas and administration departments. Since 2019, he has been serving as a Director of the Company and fulfilling his role in corporate management with high levels of insight and skills. The Company therefore renominates his as a Director candidate.				

No.	Name (Date of birth)		ry, positions and areas of responsibility at the ny, and important concurrent positions	Number of the Company's shares held		
		Apr. 1993 Nov. 2017 Aug. 2019	Joined the Company Department Leader, Construction Solutions Department, the Company Temporary transfer to Giken Europe			
		Nov. 2019 Dec. 2020	B.V. Director, Giken Europe B.V. Operating Officer in charge of the International Business, the			
	Shigeki Fukumaru (February 8, 1970)	Nov. 2021	Company Director, the Company (current	9,000		
6		Mar. 2022	position) President, Giken America Corporation (current position)			
		· •	usiness oncurrent position)			
	President, Giken America Corporation <reasons a="" as="" candidate="" director="" for="" nomination=""> Mr. Shigeki Fukumaru has abundant experience and track record overseas and in the Company's Press-in Method Promotion Business. Since 2021, he has been serving as a Director of the Company and fulfilling his role in corporate management with high levels of insight and skills. The Company therefore renominates his as a Director candidate.</reasons>					
		Apr. 1997 Sep. 2015 Oct. 2019	Joined the Company Department Leader, Total Support Department, the Company Operating Officer in charge of the Press-in Method Promotion			
7	Toru Matsuoka (August 24, 1973)	Nov. 2021	Business, the Company Director, the Company (current position)	400		
		(Business in charge) Press-in Method Promotion Business and Press-in Machine Business				
	<reasons a="" as="" candidate="" director="" for="" nomination=""> Mr. Toru Matsuoka has abundant experience and track record in the Company's Press in Method Promotion Business. Since 2021, he has been serving as a Director of th Company and fulfilling his role in corporate management with high levels of insight an skills. The Company therefore renominates his as a Director candidate.</reasons>					

No.	Name (Date of birth)		Career summary, positions and areas of responsibility at the Company, and important concurrent positions				
		Apr. 1996 Sep. 2016	Joined the Company Department Leader, Production Management Department, the Company				
	Yusei Morino (June 1, 1977)	Nov. 2017	Operating Officer in charge of the Press-in Products Business, the Company	2,400			
8		Nov. 2021	Director, the Company (current position)				
		(Business in Press-in Pro	charge) oducts Business				
	<reasons a="" as="" candidate="" director="" for="" nomination=""> Mr. Yusei Morino has abundant experience and track record in the Company's Press-in Products Business. Since 2021, he has been serving as a Director of the Company and fulfilling his role in corporate management with high levels of insight and skills. The Company therefore renominates his as a Director candidate.</reasons>						
9	[New] Takuya Yamamoto (July 4, 1973)	Apr. 1994 Sep. 2015 Sep. 2016 Nov. 2017	Joined the Company Department Leader, Products Development Department, the Company Department Leader, Manufacturing Department, the Company Operating Officer in charge of the Press-in Products Business, the	_			
9			Company To present				
	<reasons a="" as="" candidate="" director="" for="" nomination=""> Mr. Takuya Yamamoto has abundant experience in the Company's Press-in Products Business, and he has been demonstrating his leadership and fulfilling the role as an Operating Officer since 2017. The Company nominates him as a Director candidate on expectations that he would strengthen the decision-making function and supervisory function of Directors.</reasons>						

No.	Name (Date of birth)		ary, positions and areas of responsibility at the iny, and important concurrent positions	Number of the Company's shares held		
	[Independent] Shoji Iwakuro (July 11, 1952)	Jul. 2017 Nov. 2017	Retired as Standing Corporate Auditor of Komatsu Castex Ltd. (currently Komatsu Ltd.) Outside Director, the Company (current position)	700		
10	<reasons an="" and="" as="" candidate="" director="" expected="" for="" nomination="" of="" outside="" role="" the=""> Mr. Shoji Iwakuro has abundant experience and track record in the manufacturing industry in Japan and overseas. The Company renominates him as an Outside Director candidate on expectations that he would appropriately fulfill his duties as the Company's Outside Director, which include contributing to the Company's growth and improvement in its corporate values and supervising business execution.</reasons>					
11	[Independent] Tomomi Hisamatsu (July 7, 1953)	President, 7 Representat BLADE co	Joined Taiyo Tanko Co., Ltd. (currently Taiyo Co., Ltd.) Director, Taiyo Tanko Co., Ltd. Executive Vice President, Taiyo Tanko Co., Ltd. Director, Tosa Soko Co., Ltd. (current position) President, Taiyo Tanko Co., Ltd. (current position) Representative Director and President, NIHON BLADE co., ltd. (current position) Outside Director, the Company (current position) oncurrent position) Faiyo Co., Ltd. tive Director and President, NIHON ., ltd. osa Soko Co., Ltd.	700		
	<reasons an="" and="" as="" candidate="" director="" expected="" for="" nomination="" of="" outside="" role="" the=""> Mr. Tomomi Hisamatsu has abundant experience and track record as a corporate manager in Japan and overseas. The Company renominates him as an Outside Director candidate on expectations that he would, from a global and objective standpoint, appropriately fulfill his duties as the Company's Outside Director, which include contributing to the Company's growth and improvement in its corporate values and supervising business execution.</reasons>					

No.	Name (Date of birth)		ary, positions and areas of responsibility at the ny, and important concurrent positions	Number of the Company's shares held
12	[Independent] Takaaki Iwaki (November 30, 1952)	Representat Airport Ter	Joined Kochi Prefectural Government Office General Manager of Industrial Promotion Department Deputy Governor of Kochi Prefecture Retired Representative Director and President, Kochi Airport Terminal Building Co., Ltd. (current position) Outside Director, Nippon Kodoshi Corporation (current position) Outside Director, the Company (current position) oncurrent position) tive Director and President, Kochi minal Building Co., Ltd. rector, Nippon Kodoshi Corporation	300
	<reasons an="" and="" as="" candidate="" director="" expected="" for="" nomination="" of="" outside="" role="" the=""> Mr. Takaaki Iwaki has a high level of insight cultivated through long and abundant experience in public administration. The Company renominates him as an Outside Director candidate on expectations that he would appropriately fulfill his duties as the Company's Outside Director, which include contributing to the Company's growth and improvement in its corporate values and supervising business execution.</reasons>			

No.	Name (Date of birth)	Career summa Compa	Number of the Company's shares held				
13	[New] [Independent] Yoshihiko Miroku (March 20, 1957)	President, M CEO, Miro Chairman,	Deputy Chief Technology Examiner, Fuji Xerox Co., Ltd. (currently FUJIFILM Business Innovation Corp.) Advisor, Miroku Corporation Executive Vice President, Miroku Corporation President, Miroku Corporation (current position) CEO, Miroku Firearms Mfg. Co. (current position) Chairman, Yusuhara Miroku Chairman, Miroku Machine Tool Inc. (current position) Chairman, Nangoku Miroku (current position) To present oncurrent position) Miroku Corporation ku Firearms Mfg. Co. Miroku Machine Tool Inc. Nangoku Miroku				
	<reasons an="" and="" as="" candidate="" director="" expected="" for="" nomination="" of="" outside="" role="" the=""> Mr. Yoshihiko Miroku has abundant experience and track record as a corporate manager in Japan and overseas. The Company nominates him as an Outside Director candidate on expectations that he would, from a global and objective standpoint, appropriately fulfill his duties as the Company's Outside Director, which include contributing to the Company's growth and improvement in its corporate values and supervising business execution.</reasons>						

No.	Name (Date of birth)	Career summa Compa	Number of the Company's shares held				
14	[New] [Independent] Junko Okazaki (December 18, 1956)	Apr. 1980 Apr. 2005 Apr. 2008 Apr. 2011 Apr. 2013 Mar. 2017 Apr. 2017 Jun. 2021	Joined Kochi Prefectural Government Office Manager of Planning and Coordination Section, Planning Promotion Department, Kochi Prefectural Government Office Deputy General Manager of Industrial Promotion Department, Kochi Prefectural Government Office Deputy Secretary General of Education Board, Kochi Prefectural Government Office General Manager of Life and Culture Department, Kochi Prefectural Government Office Left Kochi Prefectural Government Office Board Member of Kochi Prefecture Foundation for Culture and Director of Kochi Literary Museum Retired To present	_			
	<reasons an="" and="" as="" candidate="" director="" expected="" for="" nomination="" of="" outside="" role="" the=""> Ms. Junko Okazaki has abundant experience and track record in public administration. The Company nominates her as an Outside Director candidate on expectations that she would from an objective standpoint, appropriately fulfill her duties as the Company's</reasons>						

would, from an objective standpoint, appropriately fulfill her duties as the Company's Outside Director, which include promoting diversity, contributing to the Company's growth and improvement in its corporate values, and supervising business execution.

(Notes) 1. There are no special interests between the candidates and the Company.

- 2. Mr. Shoji Iwakuro, Mr. Tomomi Hisamatsu, Mr. Takaaki Iwaki, Mr. Yoshihiko Miroku, and Ms. Junko Okazaki are candidates for Outside Directors.
- 3. Mr. Shoji Iwakuro, Mr. Tomomi Hisamatsu, and Mr. Takaaki Iwaki currently serve as Outside Directors of the Company. They will have been in office for five years, two years, and one year, respectively, at the closing of this Ordinary General Meeting of Shareholders.
- 4. The Company has entered into an agreement with Mr. Shoji Iwakuro, Mr. Tomomi Hisamatsu, and Mr. Takaaki Iwaki to limit their liability under Article 423, Paragraph 1 of the Companies Act of Japan. Based on the agreement, their liability is limited to the minimum liability amount

stipulated by laws and regulations. If the reelection of Mr. Shoji Iwakuro, Mr. Tomomi Hisamatsu, and Mr. Takaaki Iwaki is approved, the Company plans to continue the said agreement with them. If the election of Mr. Yoshihiko Miroku and Ms. Junko Okazaki is approved, the Company plans to enter into the same agreement with them to limit their liability.

- 5. The Company has entered into a directors and officers (D&O) liability insurance contract with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act of Japan to cover legal damages and litigation expenses to be borne by the insured including its Directors. The candidates will be included in the insured persons of the said insurance contract if they are elected and appointed as a Director. The Company plans to renew the said insurance contract at the next renewal with the same contents.
- 6. The Company has submitted an Independent Director/Auditor Notification to the Tokyo Stock Exchange to register Mr. Shoji Iwakuro, Mr. Tomomi Hisamatsu, and Mr. Takaaki Iwaki as Independent Directors. If their election is approved, the Company plans to register them again as Independent Directors. Mr. Yoshihiko Miroku and Ms. Junko Okazaki meet the Tokyo Stock Exchange's requirements for Independent Directors/Auditors. The Company therefore plans to register them as Independent Directors.

(Reference) Expertise and experience of Director candidates are as follows:

Name	Title	Management in general	Technology and R&D	Sales	International experience	Finance in general	General affairs/HR	Legal affairs/Public administration
Akio Kitamura	Executive Chairman	•	•					
Shinnosuke Moribe	Representative Director and President	•		٠				•
Atsushi Ohira	Executive Vice President	•		٠	•			
Mika Maeda	Executive Director	•					•	
Yoshihisa Fujisaki	Director				•	٠		
Shigeki Fukumaru	Director			٠	•			
Toru Matsuoka	Director			•				
Yusei Morino	Director		•					
Takuya Yamamoto	Director		•					
Shoji Iwakuro	Independent Outside Director	•	•		•			
Tomomi Hisamatsu	Independent Outside Director	•	•		•			
Takaaki Iwaki	Independent Outside Director	•					•	•
Yoshihiko Miroku	Independent Outside Director	•	•		•			
Junko Okazaki	Independent Outside Director							•

(Note) The above matrix shows areas of particular expertise based on each candidate's experience, etc. It does not indicate all knowledge they have.