

FY2026 (September 2025 to August 2026)



GIKEN LTD. Financial Results Overview

October 9, 2026
<Stock code: 6289>

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Financial Results Overview FY2026

(1) Company-wide — Increase in net sales and operating profit

Net sales: Increased by 2,086 million yen YoY (up 7.9%) to 28,424 million yen

Operating profit: Increased by 495 million yen YoY (up 19.3%) to 3,062 million yen

(2) Construction Machinery Segment — Increase in net sales and operating profit

Net sales: Increased by 1,547 million yen YoY (up 8.8%) to 19,203 million yen

Factors: Solid demand for hard ground-compatible machines in Japan and increased sales due to steady sales growth of the new "SX Series"

Operating profit: Increased by 438 million yen YoY (up 11.3%) to 4,331 million yen

Factors: Increased sales despite higher SG&A expenses, including labor costs

(3) Press-in Work Segment — Increase in net sales and operating profit

Net sales: Increased by 539 million yen YoY (up 6.2%) to 9,220 million yen

Factors: Growth in domestic development-oriented projects*¹ and overseas rentals with operators*²

Operating profit: Increased by 67 million yen YoY (up 6.1%) to 1,157 million yen

Factors: Increased sales despite higher construction costs resulting from delays in project progress

Note: Net sales are presented after eliminating intercompany transactions, while operating profit is shown as a simple total.

*1 Construction projects using products and construction methods before their commercial release. GIKEN SEKO, a subsidiary, performs the construction to further improve and refine the products and construction methods.

*2 A rental service that provides our products as a set with operators. Overseas, the service is offered through our Berlin Office in Germany.

Financial Results Trend — Full year



Unit: Millions of JPY

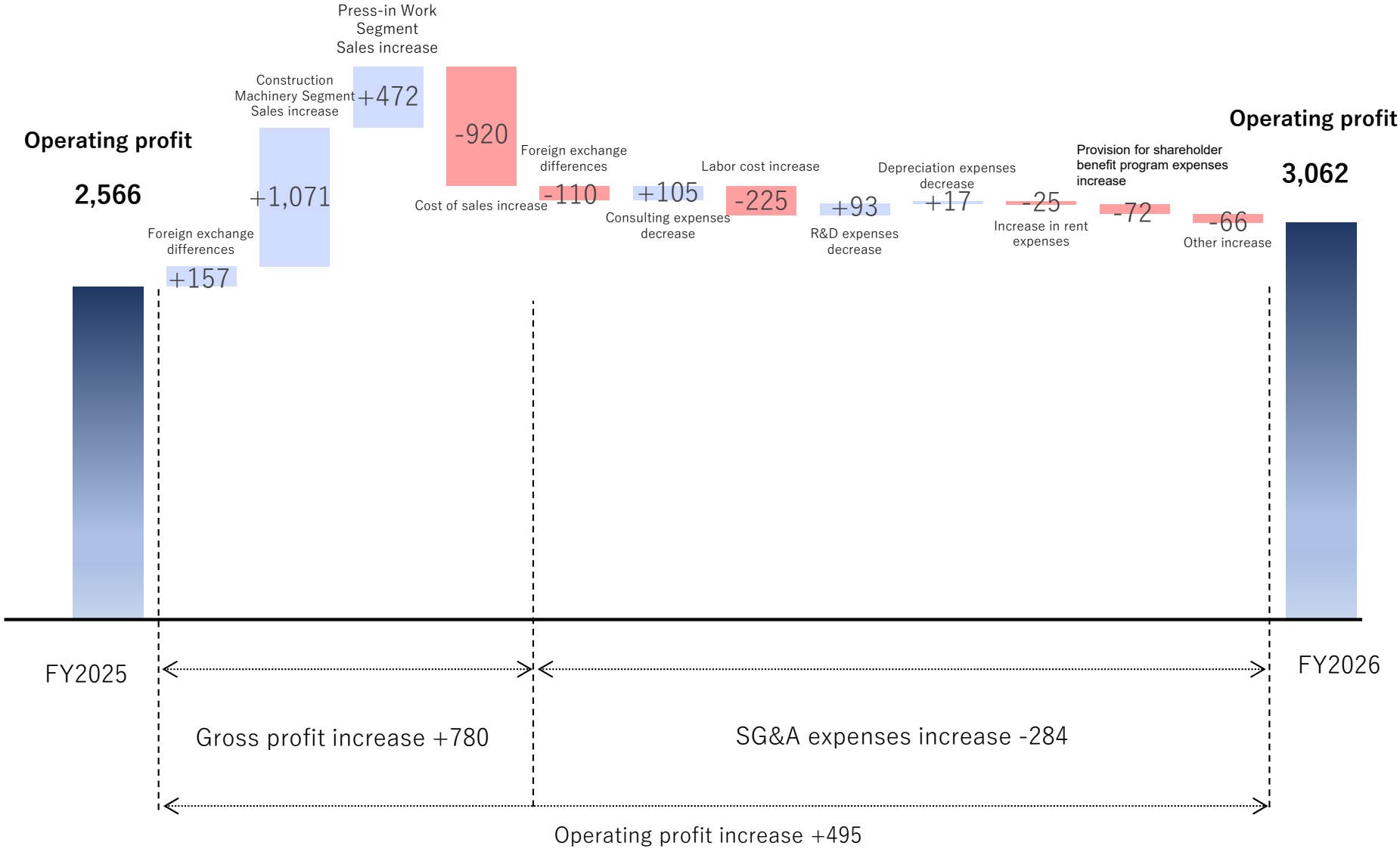
	FY2025	FY2026	YoY	
			Change	Change (%)
Net sales	26,337	28,424	+2,086	+7.9%
Gross profit	10,129	10,910	+780	+7.7%
Selling, general and administrative expenses	7,563	7,848	+284	+3.8%
Operating profit (operating profit margin)	2,566 (9.7%)	3,062 (10.8%)	+495	+19.3%
Ordinary profit	2,732	3,435	+702	+25.7%
Extraordinary income and losses	-853 [*]	-61	—	—
Profit attributable to owners of parent	1,487	2,522	+1,034	+69.5%
Earnings per share	JPY 55.74	JPY 98.62	+JPY 42.88	+76.9%

*Recorded litigation-related losses and provision of allowance for doubtful accounts totaling 812million yen, as extraordinary losses due to a settlement with a former overseas consolidated subsidiary

Financial Results Overview FY2026 — Operating Profit Changes



Unit: Millions of JPY



Financial Results Trend by Segment — Full Year

■ Construction Machinery Segment

[Net sales]

- ⊕ In Japan, sales of general machinery “SILENT PILER F112,” which improves construction efficiency on hard ground, remained steady, and the launch of the SX Series stimulated replacement demand.
- ⊕ Overseas, while product sales remained steady in the Asia and Europe regions, sales in the North America region declined due to the impact of U.S. tariff policies and other factors, resulting in a slight increase in overall sales.

[Operating profit]

- ⊕ Despite the impact of rising costs, such as an increase in SG&A expenses and soaring raw material prices, operating profit increased, supported by rental business profitability from temporary large-scale specialized machinery* rental projects and an increase in sales.

Unit: Millions of JPY

	FY2025	FY2026	YoY	
			Change	Change (%)
Net sales	18,316	20,115	+1,798	+9.8%
Domestic	13,022	14,561	+1,539	+11.8%
Overseas	4,634	4,642	+7	+0.2%
Internal sales	659	911	+251	+38.2%
Operating profit (operating profit margin)	3,892 (21.3%)	4,331 (21.5%)	+438	+11.3%

* Please refer to P34 for the product classification of general machinery, large-scale specialized machinery, and specialized machinery.

Financial Results Trend by Segment — Full Year

■ Press-in Work Segment

[Net sales]

- ⊕ In Japan, net sales increased due to steady progress in development-oriented projects, including full-scale recovery work for the Noto Peninsula Earthquake, river revetment renovation work, and the Metropolitan Expressway undergrounding project, etc..
- ⊕ Overseas, net sales increased due to the increased demand of operator-assisted rental services in Germany.

[Operating profit]

- ⊕ Despite a decline in profit margins due to delays in some projects caused by external factors, operating profit increased.

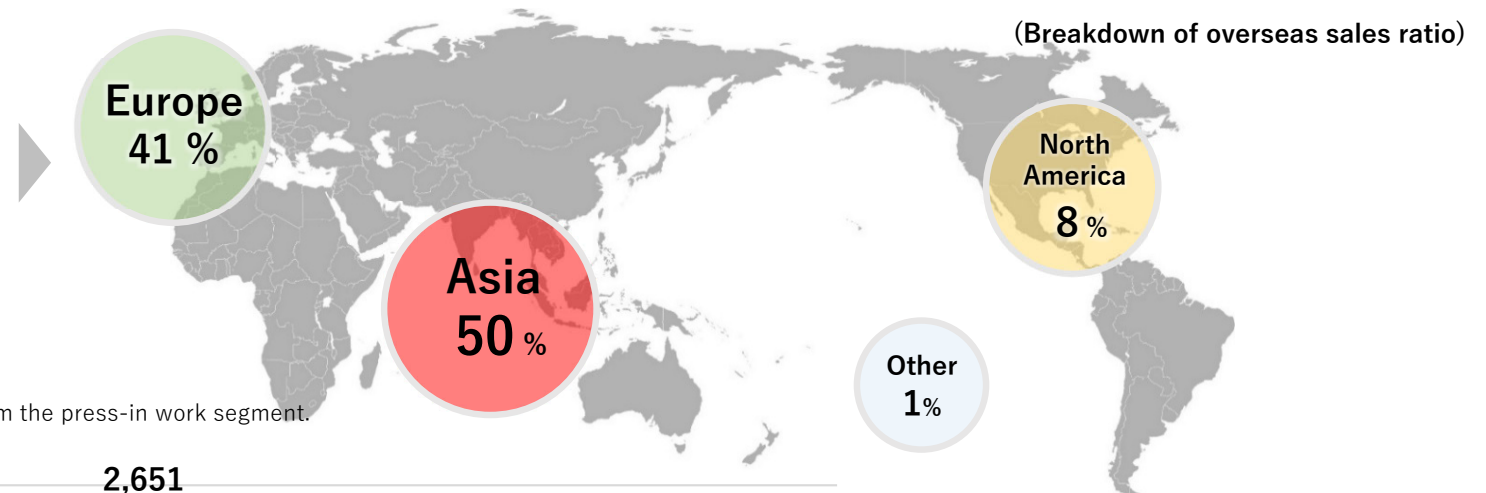
Unit: Millions of JPY

	FY2025	FY2026	YoY	
			Change	Change (%)
Net sales	8,842	9,513	+670	+7.6%
Domestic	8,301	8,609	+308	+3.7%
Overseas	379	611	+231	+61.0%
Internal sales	161	292	+130	+81.0%
Operating profit (operating profit margin)	1,090 (12.3%)	1,157 (12.2%)	+67	+6.1%

Sales by Overseas Region

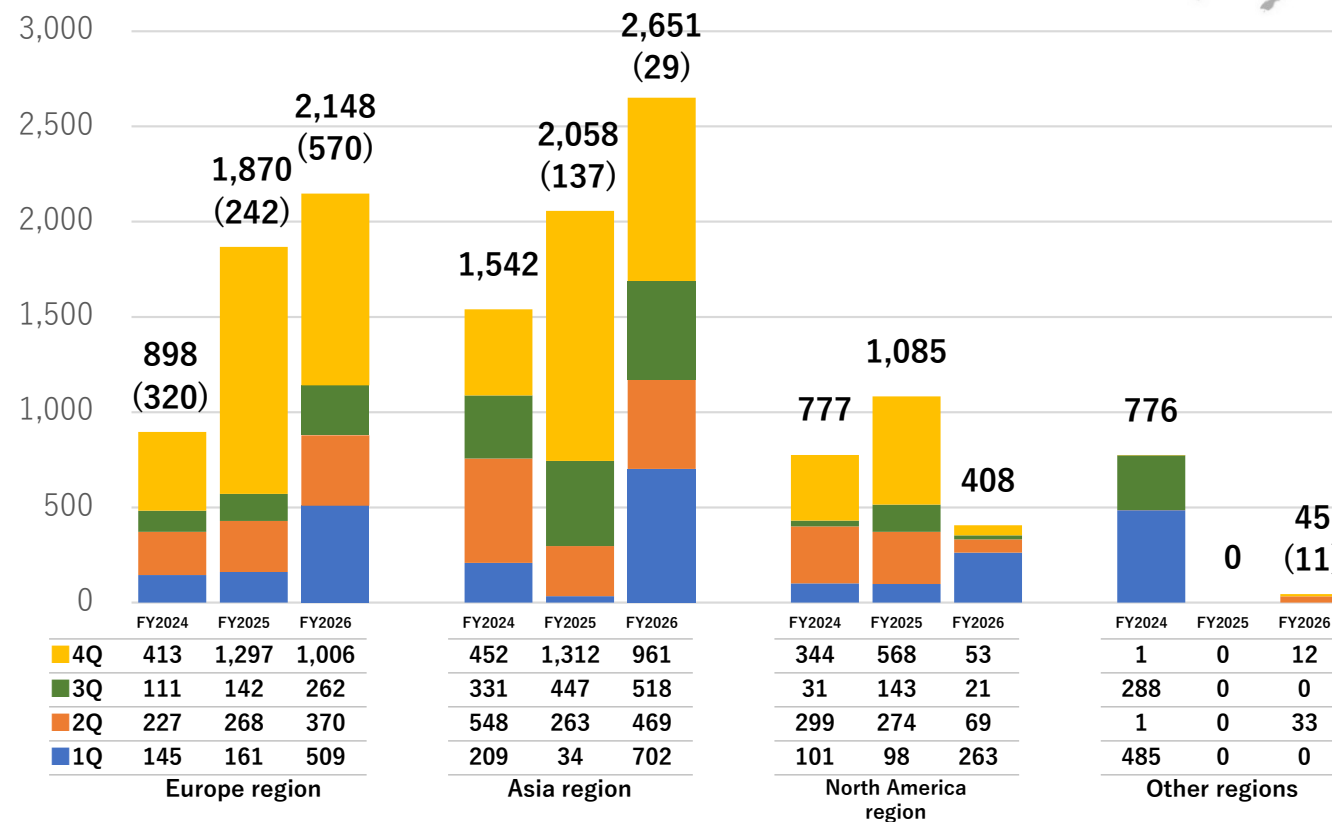
Overseas sales
5,253 million yen

Overseas sales ratio
18.5 %



Trends in overseas sales Unit: Millions of JPY

Note: Figures in parentheses indicate sales from the press-in work segment.



Trends in the number of GTOSS members

Region	FY2025	FY2026	Notes
Europe	6 companies	6 companies	No change
Asia	10 companies	11 companies	1 company added in 3Q (Singapore)
North America	3 companies	4 companies	1 company added in 3Q (USA)

Financial Results Overview — 4Q (Jun–Aug)



Net sales remained largely unchanged year on year, as lower sales in the Construction Machinery Segment were offset by higher sales in the Press-in Work Segment.

Gross profit increased year on year, driven by lower cost of sales ratios in both segments.

Unit: Millions of JPY

	FY2025	FY2026	YoY Change	YoY Change (%)
Net sales	8,908	8,916	+7	+0.1%
Gross profit	3,319	3,447	+128	+3.9%
Selling, general and administrative expenses	2,151	2,164	+12	+0.6%
Operating profit (operating profit margin)	1,167 (13.1%)	1,283 (14.4%)	+115	+9.9%
Ordinary profit	1,293	1,392	+99	+7.7%
Extraordinary income and losses	-0	-61	—	—
Profit attributable to owners of parent	1,036	1,056	+19	+1.9%
Earnings per share	JPY 38.88	JPY 41.44	+JPY2.56	+6.6%

■ Construction Machinery Segment

[Net sales]

- ⊕ In Japan: Increased due to the full-scale launch of the SX Series
- ⊖ Overseas: Although product sales and other activities progressed in the Asia and Europe regions, revenue decreased due to lower demand caused by U.S. tariff policies and a high comparison base in the same quarter of the previous fiscal year, when product sales were significantly concentrated.
 - In the Asia region, the Press-in Method was adopted for a canal redevelopment project in India through collaboration with a major local precast concrete products manufacturer. As a result, two units of General Machinery were sold, following the sales in the third quarter. In Singapore, GYRO PILER, a rotary cutting press-in machine for steel tubular piles used in the Gyropress Method*, were sold to a GTOSS member against the backdrop of the expanding market for the construction method.
 - In the Europe region, the Gyropress Method was adopted for a flood control project in the U.K., and GYRO PILER was rented to a local GTOSS member. Meanwhile, in Italy, "CLW100", a low-headroom press-in machine that enables construction under bridges and in similar locations, was sold to a GTOSS member.

[Operating profit]

- ⊖ Decreased due to downturn in overseas sales

Unit: Millions of JPY

	FY2025	FY2026	YoY Change	Change (%)
Net sales	6,534	6,046	-487	-7.5%
Domestic	3,268	4,082	+813	+24.9%
Overseas	3,017	1,727	-1,290	-42.8%
Internal sales	248	237	-10	-4.4%
Operating profit (operating profit margin)	1,703 (26.1%)	1,504 (24.9%)	-199	-11.7%

* This method constructs a resilient Implant Structure by rotating and pressing in tubular piles equipped with cutting bits at their tips, enabling them to penetrate existing structures and hard ground. We provide this method exclusively to "GTOSS members" and are accelerating market formation, which is our top priority overseas.

Financial Results Trend by Segment — 4Q (Jun-Aug)

■ Press-in Work Segment

[Net sales]

- ⊕ In Japan: Increased due to the concentration of development-oriented projects
- ⊕ Overseas: Increased due to strong demand for operator-assisted rental services in Germany

[Operating profit]

- ⊕ Increased due to the progress of large-scale, high value-added development-oriented projects

Unit: Millions of JPY

	FY2025	FY2026	YoY Change	Change (%)
Net sales	2,661	3,200	+539	+20.3%
Domestic	2,460	2,801	+340	+13.8%
Overseas	162	305	+143	+88.6%
Internal sales	39	94	+55	+141.2%
Operating profit (operating profit margin)	174 (6.6%)	440 (13.8%)	+266	+152.0%

Financial Results Trend — Full Year (Comparison of Forecast and Actual)



[Net sales]

- Due to an increase in projects adopting the Gyropress Method, sales of the consumable part cutting bits exceeded forecasts.
- Orders for domestic construction projects related to recovery from the Noto Peninsula Earthquake exceeded forecasts.

[Profit]

- In the Press-in Work Segment, delays in high-value-added development projects led to higher costs.
- Ordinary profit increased due to foreign exchange gains resulting from the depreciation of the yen.

	FY2026 Forecast	FY2026 Actual	vs. Forecast	
			Change	Change (%)
Net sales	27,800	28,424	+624	+2.2%
Operating profit (operating profit margin)	2,900 (10.4%)	3,062 (10.8%)	+162	+5.6%
Ordinary profit	3,050	3,435	+385	+12.6%
Profit attributable to owners of parent	2,200	2,522	+322	+14.7%
Earnings per share	JPY 86.73	JPY 98.62	+JPY 11.89	+13.7%

Financial Results Trend by Segment — Full Year (Comparison of Forecast and Actual)

Unit: Millions of JPY

	FY2026 Forecast	FY2026 Actual	vs. Forecast	
			Change	Change (%)
Net sales				
Construction Machinery Segment	19,627	20,115	+487	+ 2.5%
Domestic	14,200	14,561	+361	+ 2.5%
Overseas	4,650	4,642	-7	-0.2%
Internal sales	777	911	+133	+ 17.2%
Press-in Work Segment	9,229	9,513	+283	+ 3.1%
Domestic	8,400	8,609	+209	+ 2.5%
Overseas	550	611	+61	+ 11.2%
Internal sales	279	292	+12	+ 4.5%
Operating profit				
Construction Machinery Segment (operating profit margin)	4,146 (21.1%)	4,331 (21.5%)	+185	+ 4.5%
Press-in Work Segment (operating profit margin)	1,260 (13.7%)	1,157 (12.2%)	-102	-8.1%

FY2027 Forecast

(1) Company-wide — Increase in net sales and operating profit

Net sales: 2,575 million yen increase YoY (up 9.1%) to 31,000 million yen

Operating profit: 237 million yen increase YoY (up 7.8%) to 3,300 million yen

(2) Construction Machinery Segment — Increase in net sales and operating profit

Net sales: 2,346 million yen increase YoY (up 12.2%) to 21,550 million yen

Factors: In Japan, despite the increasingly challenging market conditions, we aim to increase sales by continuing to focus on the SX Series.

Overseas, we will accelerate the expansion of the press-in market in each region by further deepening collaboration with GTOSS members.

In response to rising raw material and other costs associated with inflation, prices for certain products were increased by 5% to 10% for orders received from September onward.

Operating profit: 159 million yen increase YoY (up 3.7%) to 4,490 million yen

Factors: Despite an increase in certain raw material costs and SG&A expenses such as labor costs, operating profit is expected to increase due to higher sales

(3) Press-in Work Segment — Increase in net sales and operating profit

Net sales: 229 million yen increase YoY (up 2.5%) to 9,450 million yen

Factors: In Japan, although orders for development-oriented projects related to full-scale recovery work following the Noto Peninsula Earthquake, disaster prevention and mitigation, and National Resilience projects are expected to remain steady, net sales are projected to be lower than the previous fiscal year due in part to resources being allocated to an overseas ODA project.

Overseas, net sales are expected to increase due to the expansion of operator-assisted rental services in Germany and the commencement of a large-scale ODA project in the Philippines.

Operating profit: 152 million yen increase YoY (up 13.1%) to 1,310 million yen

Factors: Operating profit is expected to increase due to higher sales and an increase in high value-added development-oriented projects.

Financial Results Forecast



Unit: Millions of JPY

	FY2026 First Half	FY2027 First Half	YoY		FY2026 Full Year	FY2027 Full Year	YoY	
			Change	Change (%)			Change	Change (%)
Net sales	14,094	14,800	+ 705	+ 5.0%	28,424	31,000	+ 2,575	+ 9.1%
Operating profit (operating profit margin)	1,473 (10.5%)	1,550 (10.5%)	+ 76	+ 5.2%	3,062 (10.8%)	3,300 (10.6%)	+ 237	+ 7.8%
Ordinary profit	1,617	1,700	+ 82	+ 5.1%	3,435	3,600	+ 164	+ 4.8%
Profit attributable to owners of parent	1,180	1,200	+ 19	+ 1.6%	2,522	2,650	+ 127	+ 5.1%
Earnings per share	JPY 45.79	JPY 47.31	+JPY 1.52	+ 3.3%	JPY 98.62	JPY 104.47	+JPY 5.85	+ 5.9%

Financial Results Forecast by Segment



Unit: Millions of JPY

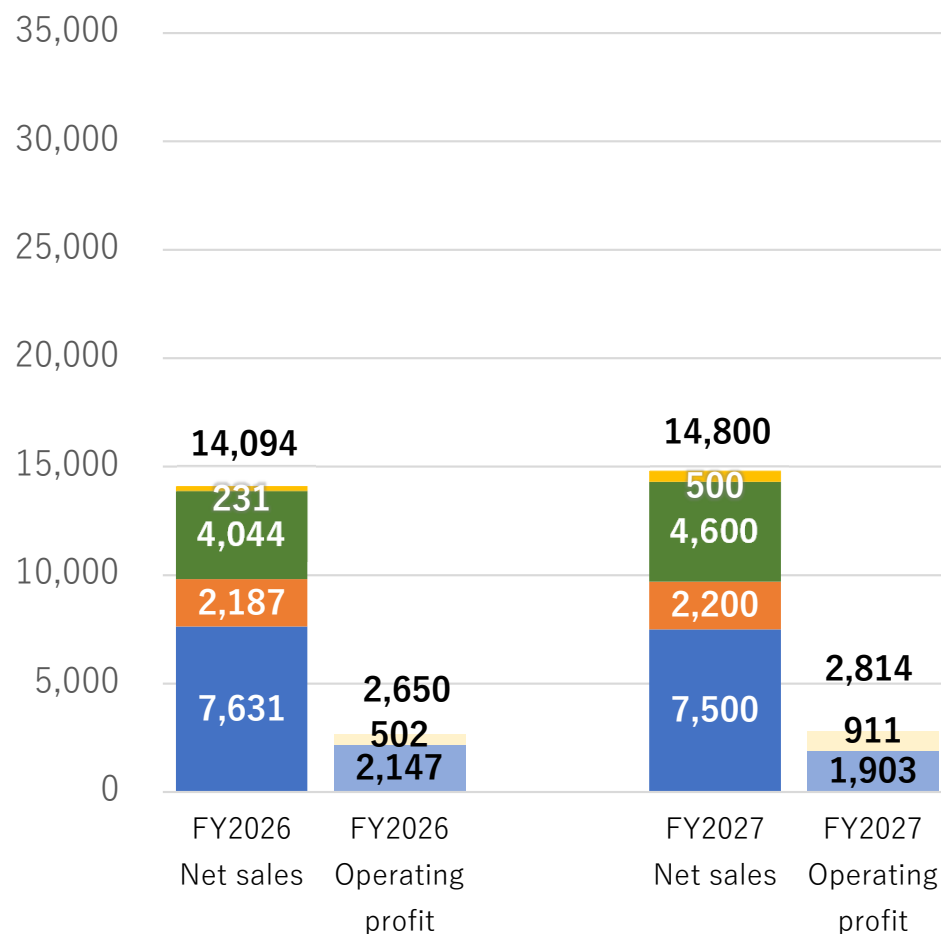
	FY2026 First Half Actual	FY2027 First Half Forecast	YoY		FY2026 Full Year Actual	FY2027 Full Year Forecast	YoY	
			Change	Change (%)			Change	Change (%)
Net Sales								
Construction Machinery Segment	9,818	9,700	-118	-1.2%	19,203	21,550	+ 2,346	+ 12.2%
Press-in Work Segment	4,276	5,100	+ 823	+ 19.3%	9,220	9,450	+ 229	+ 2.5%
Operating profit								
Construction Machinery Segment (operating profit margin)	2,147 (20.9%)	1,903 (18.8%)	-243	-11.3%	4,331 (21.5%)	4,490 (19.9%)	+ 159	+ 3.7%
Press-in Work Segment (operating profit margin)	502 (11.4%)	911 (17.2%)	+ 408	+ 81.1%	1,157 (12.2%)	1,310 (13.3%)	+ 152	+ 13.1%

Note: Net sales are presented after eliminating intercompany transactions, while operating profit is shown as a simple total.

Financial Results Forecast by Segment and Region

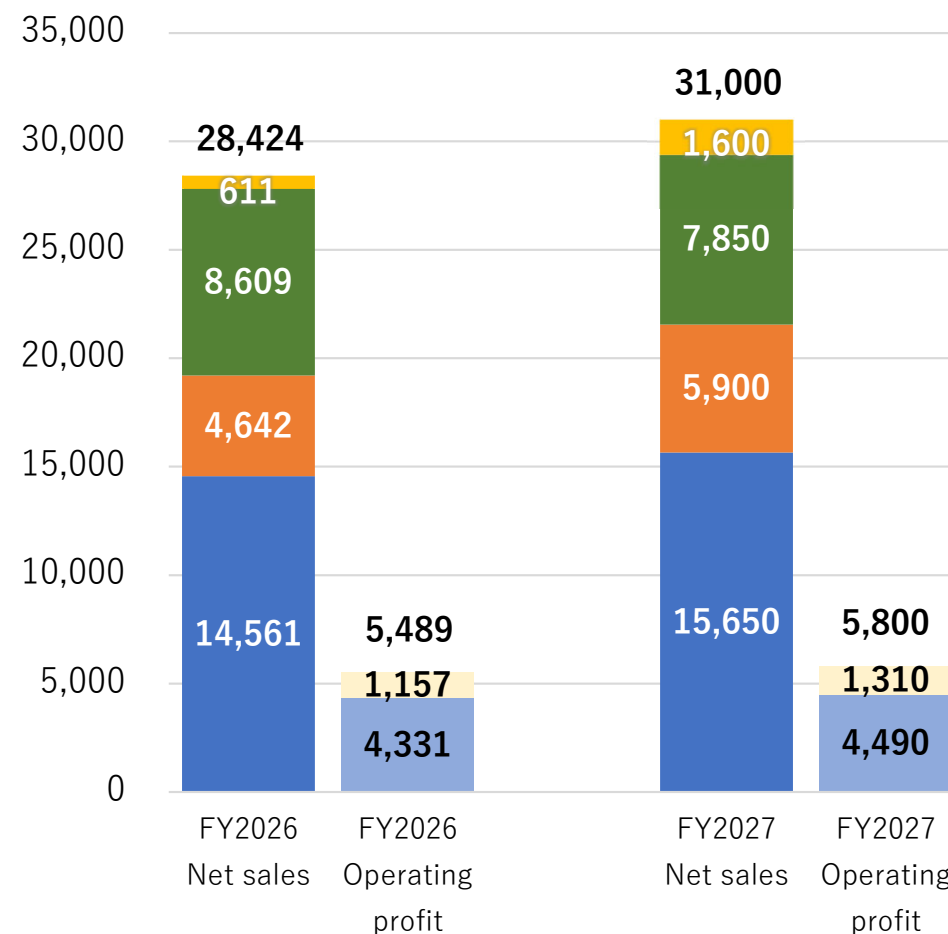
Unit: Millions of JPY

First Half Comparison



Unit: Millions of JPY

Full Year Comparison



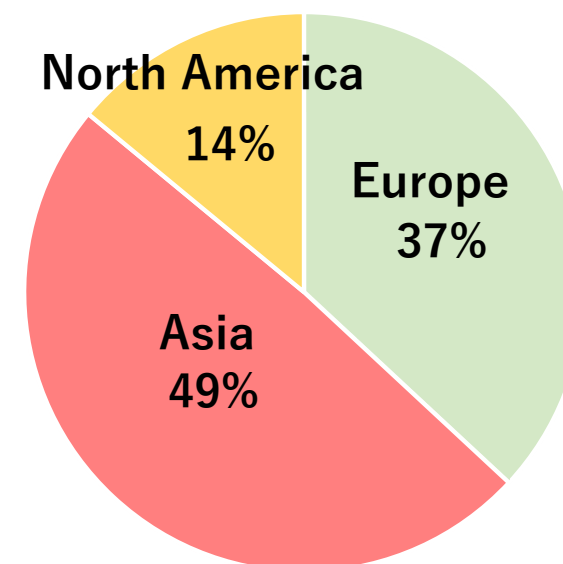
■ Construction Machinery Segment (Domestic) ■ Construction Machinery Segment (Overseas) ■ Press-in Work Segment (Domestic) ■ Press-in Work Segment (Overseas)
 ■ Operating profit (Construction Machinery Segment) ■ Operating profit (Press-in Work Segment)

Note: Net sales are presented after eliminating intercompany transactions, while operating profit is shown as a simple total.

Unit: Millions of JPY

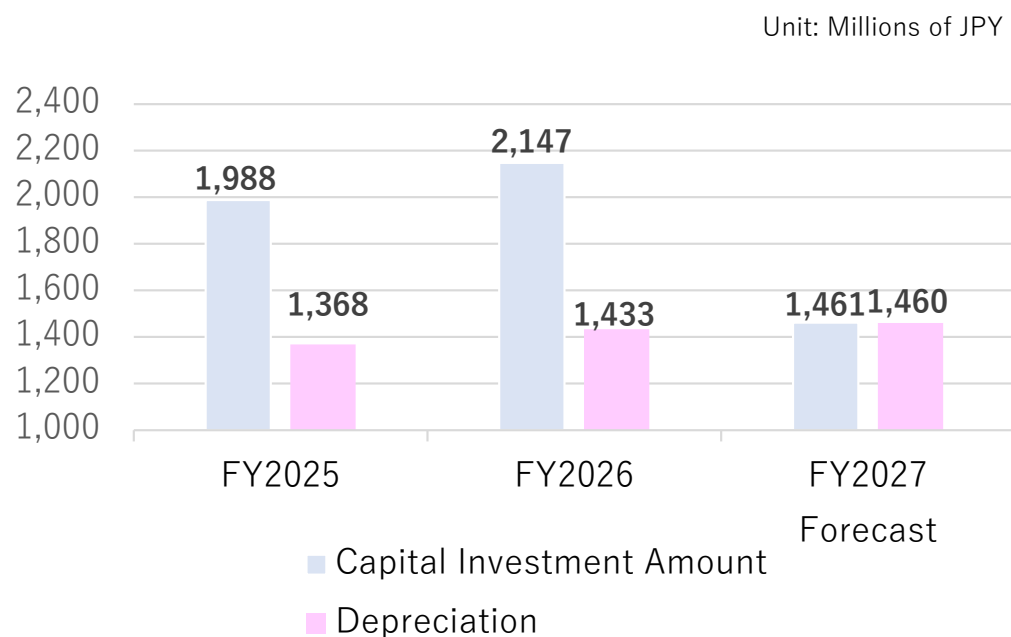
Net sales	FY2026 Actual	FY2027 Forecast	Change (%)
Europe	2,148	2,765	+ 28.7%
Asia	2,651	3,709	+ 39.9%
North America	408	1,025	+ 151.0%
Other regions	45	—	—
Total	5,253	7,500	+ 42.8%

FY2027 Breakdown of Sales Forecast



Capital Investment, Research and Development Expenses

◎ Capital Investment, Depreciation

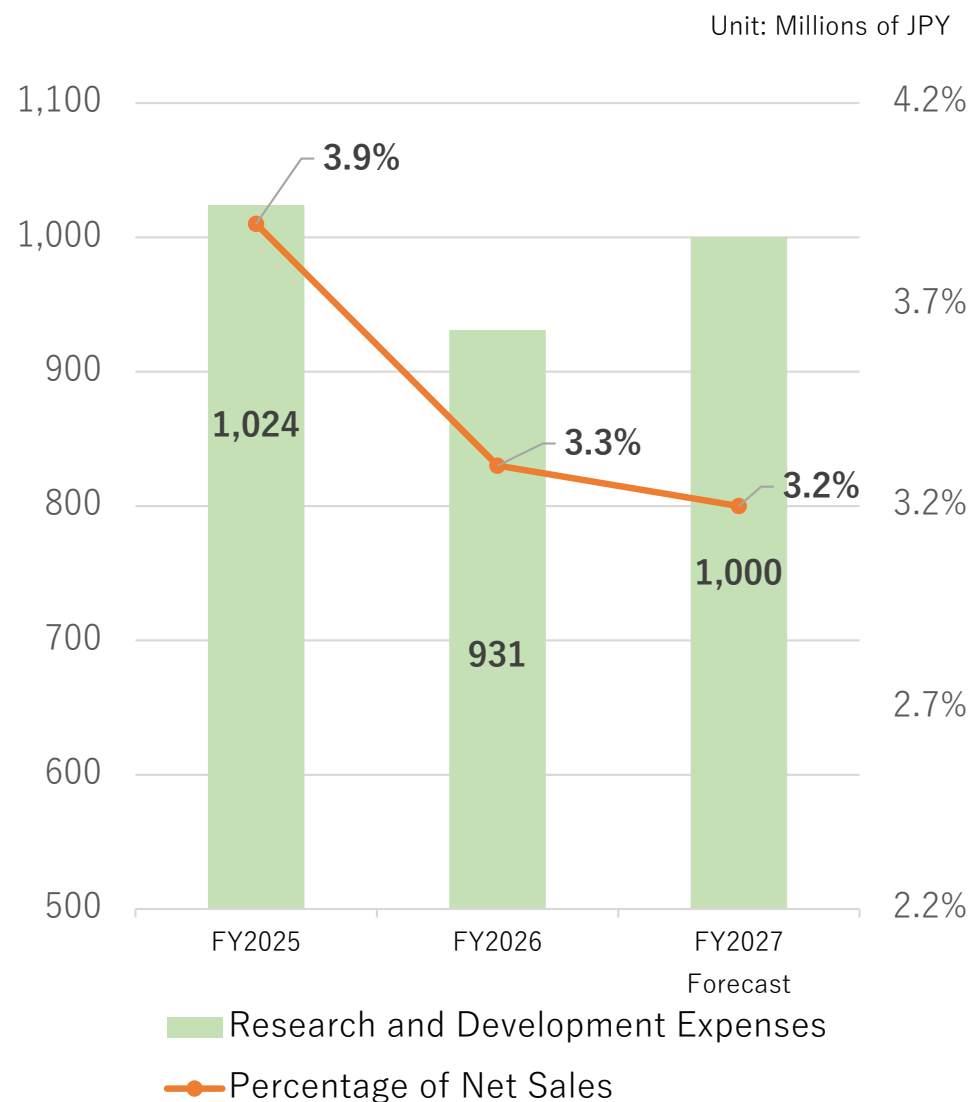


Capital Investment Breakdown

Unit: Millions of JPY

	FY2025	FY2026	FY2027 Forecast
Products for rental/ demonstration	1,310	1,342	1,060
Offices and plant facilities	185	54	30
Other	493	751	371
Total	1,988	2,147	1,461

◎ Research and Development Expenses

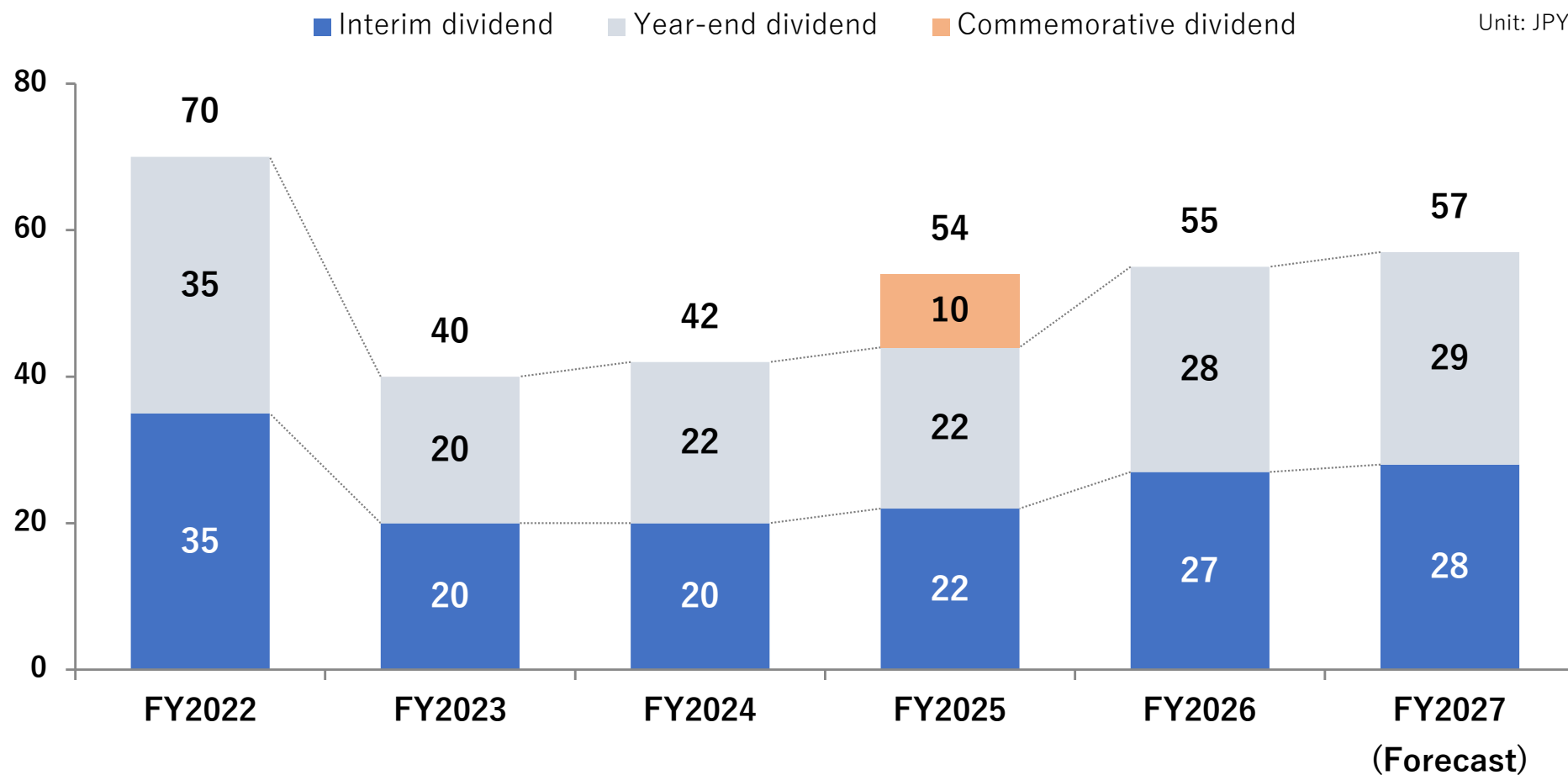


Shareholder Return

FY2027 forecast

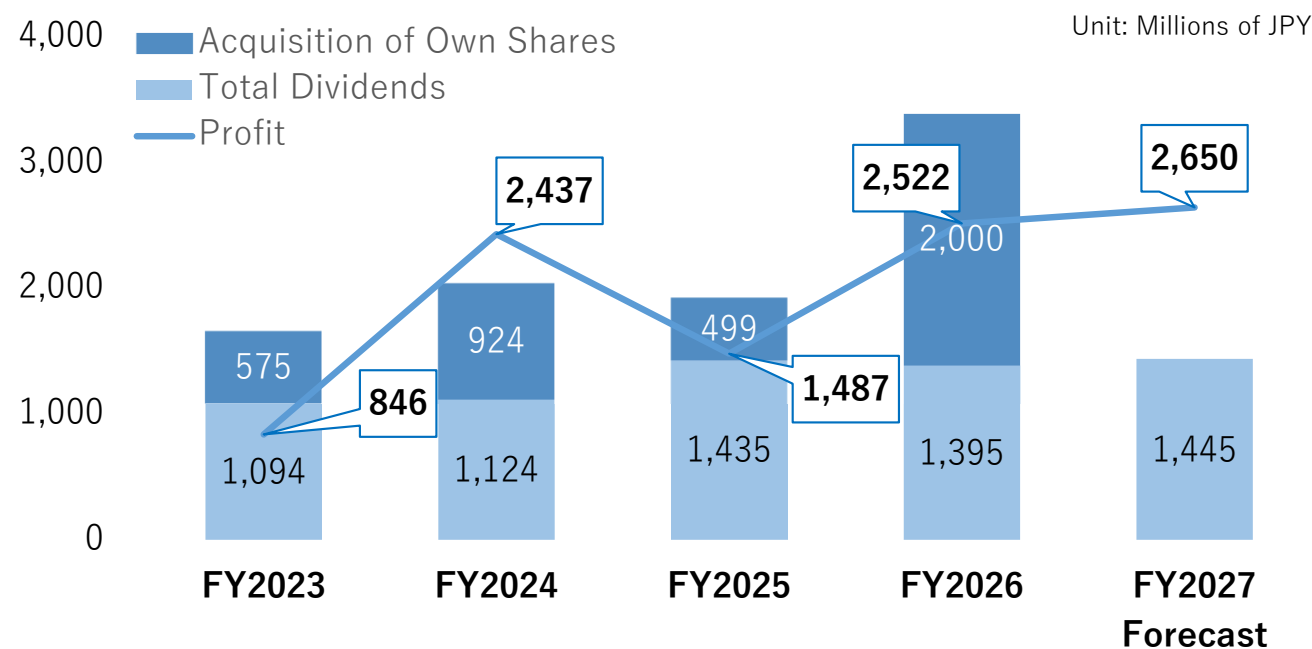
Interim-dividend per share **28 yen**

Year-end dividend per share **29 yen**



■ Dividend Policy

- While targeting a dividend payout ratio of around 40%, we aim to maintain a DOE of 3.5% or higher.
- Execute share repurchase in a timely and flexible manner

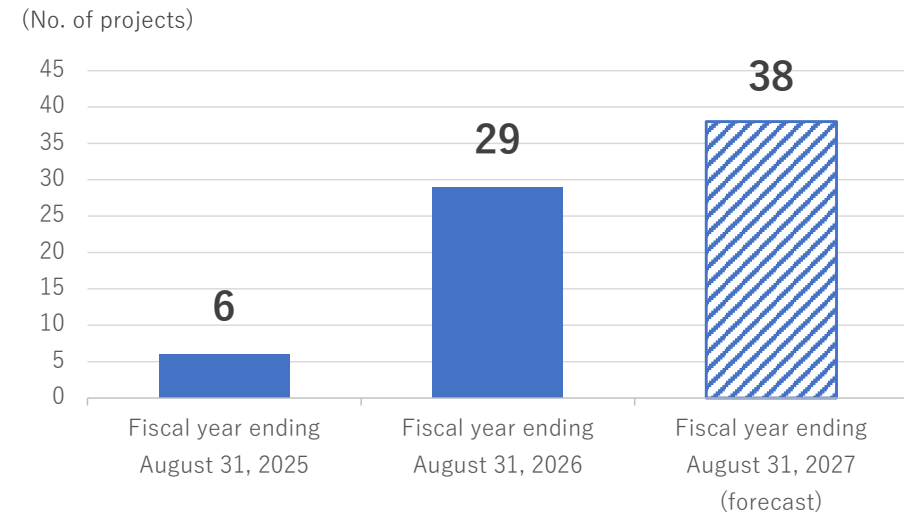


Profit (Millions of JPY)	846	2,437	1,487	2,522	2,650
Earning per share (JPY)	30.82	90.99	55.74	98.62	104.47
Dividend per share (JPY)	40	42	54	55	57
Total dividends (Millions of JPY)	1,094	1,124	1,435	1,395	1,445
DOE (%)	2.7	2.8	3.6	3.5	3.5
Dividend payout ratio (%)	129.8	46.2	96.9	55.8	54.6

Topics

Progress in Domestic Business

- In the areas affected by the 2024 Noto Peninsula Earthquake, adoption of the Gyopress Method and GRB system* has expanded for road restoration and the rehabilitation of ports and fishing harbors.
- The Gyopress Method was adopted for bridge pier construction on a detour route for the Metropolitan Expressway's Nihonbashi undergrounding project. Construction work has commenced by GIKEN SEKO.



Number of Gyopress Method Adoptions in Hokuriku-Shinetsu Region
(as of October 2026)

Future Outlook

- Full-scale reconstruction work following the Noto Peninsula Earthquake has begun. Combined with National Resilience-related projects, the number of projects adopting press-in technology is increasing.
- Orders for development-oriented projects for GIKEN SEKO remain solid, driven by disaster prevention and mitigation and National Resilience-related projects.

* A system that eliminates the need for any temporary works, such as the construction of platforms for machinery, by operating all equipment on existing piles.

- In India, the Press-in Method was adopted for a canal redevelopment project through collaboration with a major local precast concrete products manufacturer. Four units of General Machinery were sold to the group company responsible for construction.
- In Singapore, a GTOSS member continued to secure orders for projects adopting the Gyropress Method.



Future Outlook

- Promote further market expansion in the Indian market by strengthening collaboration with local companies.
- A large-scale ODA project in the Philippines has commenced, and is expected to drive earnings growth in the Overseas Press-in Work Segment.

Progress in Overseas Business — Europe

- Successfully completed the first Gyropress Method projects in both the UK and Germany, establishing proven track records.
- Levee reinforcement work by a GTOSS member is progressing under the Netherlands' large-scale flood control project, the Delta Programme*.



Future Outlook

- Levee reinforcement work under the Delta Programme will continue until 2030, generating stable revenue through the rental and maintenance of specialized machinery for the GTOSS member.
- In the UK, positive progress is being made toward adoption of the Gyropress Method for another infrastructure project following its adoption in a flood control project.

* Approximately 1,400 km of levees and 400 water gates and pump stations are planned to be reinforced across the Netherlands by 2050.

Progress in Overseas Business — North America

- A GTOSS member completed a project adopting the Gyropress Method for the first time in the United States
- Following the above achievement, we have received multiple inquiries regarding the Gyropress Method



Future Outlook

- Customers' capital investment in the U.S. remains cautious, affected by U.S. tariff policies and other factors. We will focus on creating project opportunities to expand demand for our products.
- To expand applications in urban and confined construction sites, we are introducing the Zero Sheet Pile and its dedicated compact SILENT PILER*, to the U.S. market, where large-scale specialized machinery dominates the market.

* A press-in machine designed for use with specially developed ZERO Sheet Piles, enabling pile installation without gaps between adjacent structures.

Progress Status in Overseas Business

Phase	Research	Development	Monetization	Stabilization	Expansion
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Europe



Asia



North America



Overview of Each Phase

[Research]

Stage for assessing business feasibility in the countries/regions of the target market

[Development]

Stage for investing resources to start forming the press-in market, while simultaneously selecting partner companies

[Monetization]

Stage for providing selected partner companies with machines, technical guidance, etc., and achieving monetization.

[Stabilization]

Stage where the press-in market is stably formed through collaboration with partner companies, with multiple machines operating. Maintenance capabilities and available construction methods are further enhanced, generating sustainable revenue.

[Expansion]

Stage where market formation accelerates through an increase in partner companies and further enhancement of provided methods, with revenue expanding.

※ Regions with progress

- Launched "G-Lab Nexus," an app that automatically generates depth-specific settings such as press-in force from geological data
- As part of our BCP, we have started the in-house production of some consumable parts, such as "ring bits*" used in the Gyropress Method.

Developed specialized machinery to establish a stable supply system and reduce manufacturing costs



Future Outlook

- Promote the automation of press-in works using AI through the accumulation and utilization of construction data
- Considering local production of consumable parts overseas. Aiming to reduce transportation and procurement costs and strengthen global competitiveness

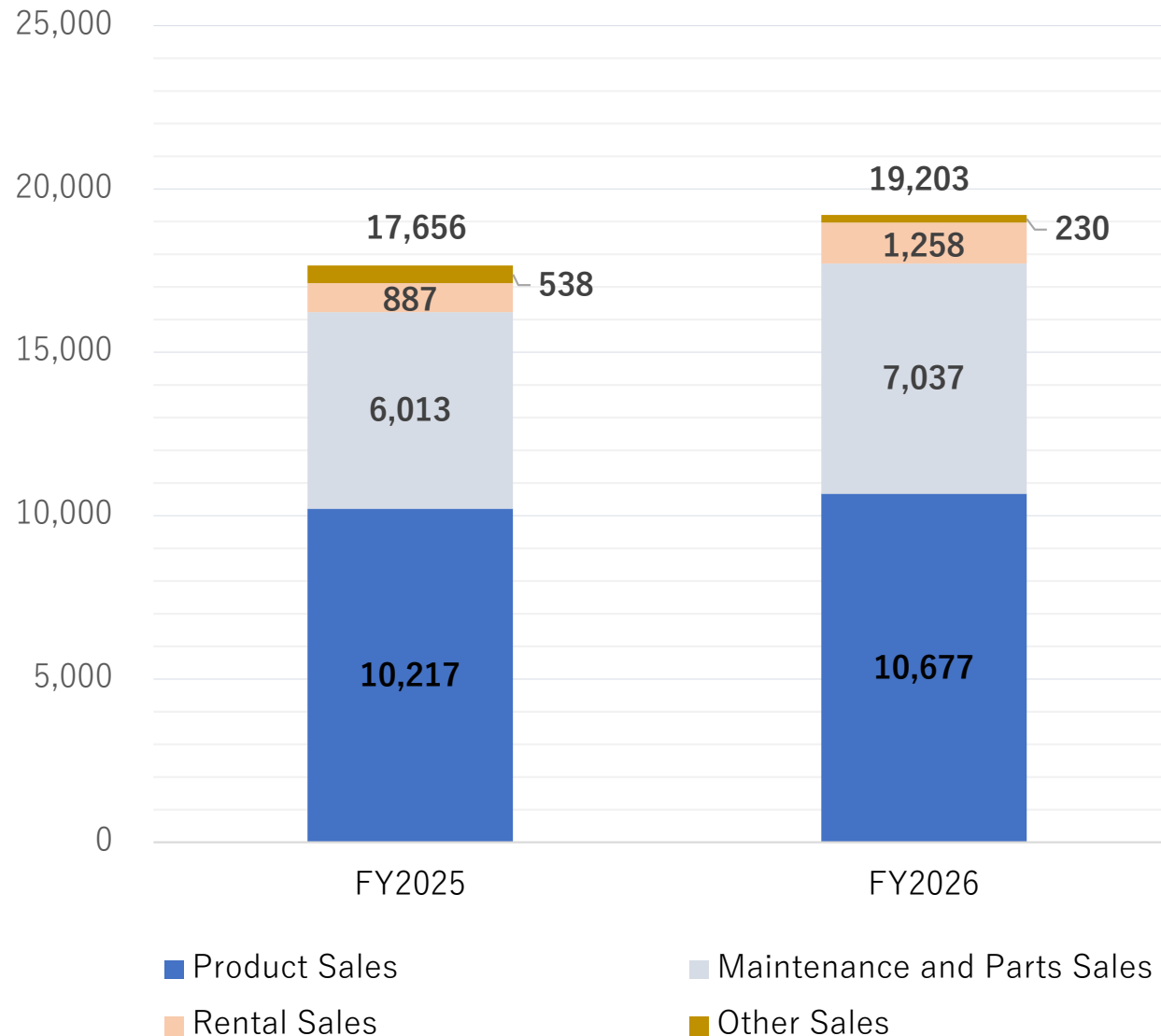
* A ring bit is a cutting attachment attached at the tip of a steel tubular pile. In the Gyropress Method, steel tubular piles fitted with ring bits are rotationally pressed in to penetrate existing structures and hard ground, enabling the construction of resilient Implant Structure.

References

Financial Results Overview FY2026 — Construction Machinery Segment Net Sales by Category



Unit: Millions of JPY



【Product Sales】

In Japan, sales of the “SILENT PILER F112” general machinery, which improves construction efficiency in hard ground, remained steady, and the launch of the SX Series stimulated replacement demand. Overseas, product sales progressed mainly among GTOSS members.

【Maintenance and Parts Sales】

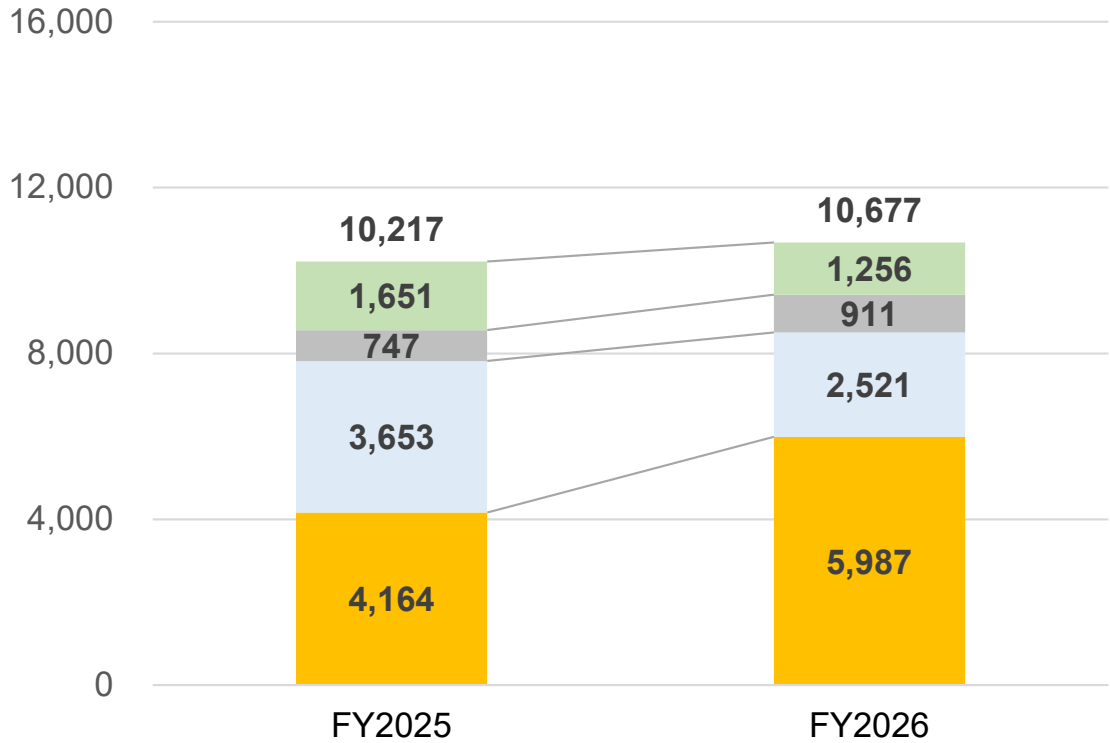
Sales of consumable parts “ring bits” increased due to the growing number of projects adopting the Gyropress Method.

【Rental Sales】

Increased due to temporary rental projects for large-scale specialized machinery.

Shipment Value Trend by Product Category

Unit: Millions of JPY



- General Machinery

■ Large-scale Specialized Machinery
- Specialized Machinery

■ Other

General Machinery (e.g., SX Series, F112, F201)

◎ Press-in machines for 400–600 mm-width U sheet piles

Large-scale Specialized Machinery (e.g. F301, F401)

◎ Press-in machines for steel sheet piles and tubular piles with diameters or widths of 700 mm or more

- Press-in machine for 900 mm-width hat sheet piles
- Rotary cutting press-in machine (GYRO PILER)
- Press-in machine for tubular sheet piles
- Press-in machine for Z-shaped steel sheet piles (for overseas)
- etc.

Specialized Machinery (e.g., CL70, CLW100, JZ100)

◎ Products designed for special site conditions

- Press-in machine for Zero Sheet Piles
- GRB system equipment
- Low-headroom press-in machine (for U sheet piles)
- etc.

◎ Consolidated Balance Sheet

Unit: Millions of JPY

	FY2025 End JPY 163.63/EUR JPY 113.52/SGD JPY 143.93/USD	FY2026 End JPY 185.66/EUR JPY 125.6/SGD JPY 159.38/USD	YoY Change
Cash and deposits	8,585	7,418	-1,167
Notes and accounts receivable	6,827	7,493	665
Inventories	8,003	8,019	15
Other	432	466	33
Property, plant and equipment	18,861	19,523	661
Intangible assets	130	138	8
Investments and other assets	4,995	5,487	492
Total assets	47,837	48,548	711
Notes and accounts payable	1,043	1,432	389
Short-term borrowings	505	425	-80
Income taxes payable	133	461	328
Provision for bonuses	677	736	59
Contract liabilities	2,887	2,708	-179
Other	1,499	1,427	-71
Non-current liabilities	804	677	-126
Total liabilities	7,551	7,870	319
Total net assets	40,285	40,677	391
Total liabilities and net assets	47,837	48,548	711

◎ FCF

	FY2025	FY2026	YoY Change
Operating CF	1,377	4,177	2,800
Investing CF	- 1,135	- 1,231	- 96
FCF	242	2,945	2,703

Progress on Key Financial Indicators for Improving PBR

PBR (x)	ROE (%)	Net profit margin (%)	Net profit margin metrics	FY2025	FY2026
FY2025 0.96	FY2025 3.7	FY2025 5.6	• Net sales growth (%)	-10.7	7.9
FY2026 1.20	FY2026 6.2	FY2026 8.9	• Operating profit margin (%)	9.7	10.8
			• Net profit growth (%)	-39.0	69.5
PER (x)	Total asset turnover (x)	Total asset turnover metrics	FY2025	FY2026	
FY2025 26.1	FY2025 0.55	• Receivables turnover (x)	4.37	3.97	
FY2026 19.6	FY2026 0.59	• Inventory turnover (x)	1.97	2.19	
		• Fixed asset turnover (x)	1.1	1.16	
Financial leverage (x)	Financial leverage metrics	FY2025	FY2026		
FY2025 1.2	• Interest-bearing debt (millions of JPY)	1,194	1,105		
FY2026 1.2	• Equity ratio (%)	84.2	83.8		

* Cost of shareholders' equity as recognised by the Company: 6–10% (the expected rate of return identified through dialogue with investors)

* ROE for the fiscal year ended August 2025 declined owing to a significant decrease in net profit resulting from extraordinary losses

Cash Allocation Progress

Plan FY2025–FY2027 (3 years)*

Results FY2025–FY2026

Cash-In

Cash-Out

Operating Cash Flow before R&D
Expenses Deduction (3 years)

Approx. **15** billion yen

Results FY25–FY26
7.5 billion yen

Interest-Bearing Debt

Approx.
2 billion yen

Results FY25–FY26
1.1 billion yen

Shareholder Returns

6.5 billion yen~

Results FY25–FY26 **5.3** billion yen

Shareholder Returns

(Dividends)	FY2025	1.17 billion yen
	FY2026	1.52 billion yen
	FY2027	1.42 billion yen (planned)
(Acquisition of own shares)	FY2025	0.49 billion yen
	FY2026	2.00 billion yen

Growth Investments in Existing Businesses

• R&D

3 billion yen

Results
1.9 billion yen

• Capital Investment

4.5 billion yen

Results
4.1 billion yen

Investment to Support Growth of Existing Businesses

(R&D)

- Development of new autonomous operation and remote control technologies
- Development of electrification technologies to reduce greenhouse gas emissions
- Product development to improve construction efficiency and expand application range

(Capital Investment)

- Fixed assets for rental business
- Capital investment for in-house production of some consumables

Strategic Investment for Overseas Growth

~ **3** billion yen

Results FY25–FY26
- billion yen

Flexible Capital Utilization Considering Future Opportunities

- M&A / Capital alliances
- Entry into new overseas markets

*The plan for FY2025–FY2027 (3 years) is based on the figures stated in the "[Revision of the Mid-Term Management Plan](#)" announced on October 10, 2025.

Consolidated Financial Results



Unit: Millions of JPY

Consolidated Financial Results	FY2025					FY2026					FY2027
	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	Full Year Forecast
Net sales	5,532	6,297	5,599	8,908	26,337	7,562	6,531	5,413	8,916	28,424	31,000
Gross profit	2,294	2,479	2,035	3,319	10,129	3,046	2,179	2,237	3,447	10,910	11,500
SG&A expenses	1,649	1,801	1,960	2,151	7,563	1,897	1,854	1,931	2,164	7,848	8,200
Operating profit (operating profit margin)	645 (11.7%)	678 (10.8%)	75 (1.4%)	1,167 (13.1%)	2,566 (9.7%)	1,148 (15.2%)	324 (5.0%)	305 (5.7%)	1,283 (14.4%)	3,062 (10.8%)	3,300 (10.6%)
Ordinary profit	679	666	93	1,293	2,732	1,255	361	424	1,392	3,435	3,600
Quarterly profit attributable to owners of parent	366	562	-477	1,036	1,487	978	202	285	1,056	2,522	2,650
Earnings per share	13.69 yen	20.99 yen	-17.82 yen	38.88 yen	55.74 yen	37.34 yen	8.45 yen	11.39 yen	41.44 yen	98.62 yen	104.47 yen
Equity (as of end of each quarter)	40,006	40,681	39,239	40,285	—	39,726	39,443	39,136	40,677	—	—
Number of issued shares (as of end of each quarter)	28,194,728 shares	28,194,728 shares	28,194,728 shares	28,194,728 shares	—	27,074,728 shares	27,074,728 shares	27,074,728 shares	25,966,328 shares	—	—
Share price (closing price at end of each quarter)	1,736 yen	1,447 yen	1,413 yen	1,457 yen	—	1,873 yen	2,462 yen	1,803 yen	1,931 yen	—	—

Consolidated Financial Results (Segment)



Unit: Millions of JPY

By Segment	FY2025					FY2026					FY2027		
	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	First Half Forecast	Second Half Forecast	Full Year Forecast
Construction Machinery Segment													
Net sales	3,881	4,503	3,396	6,534	18,316	5,897	4,369	3,800	6,046	20,115	10,119	12,417	22,536
Domestic	3,539	3,619	2,593	3,268	13,022	4,268	3,362	2,848	4,082	14,561	7,500	8,150	15,650
Overseas	197	762	657	3,017	4,634	1,338	848	728	1,727	4,642	2,200	3,700	5,900
Internal sales	144	121	145	248	659	290	158	224	237	911	419	567	986
Operating profit (operating profit margin)	870 (22.4%)	1,064 (23.6%)	253 (7.5%)	1,703 (26.1%)	3,892 (21.3%)	1,464 (24.8%)	682 (15.6%)	679 (17.9%)	1,504 (24.9%)	4,331 (21.5%)	1,903 (18.8%)	2,586 (20.8%)	4,490 (19.9%)
Press-in Work Segment													
Net sales	1,808	1,960	2,411	2,661	8,842	2,049	2,371	1,891	3,200	9,513	5,282	4,544	9,827
Domestic	1,698	1,869	2,272	2,460	8,301	1,819	2,225	1,763	2,801	8,609	4,600	3,250	7,850
Overseas	96	44	75	162	379	136	95	73	305	611	500	1,100	1,600
Internal sales	13	46	62	39	161	93	51	53	94	292	182	194	377
Operating profit (operating profit margin)	304 (16.8%)	201 (10.3%)	409 (17.0%)	174 (6.6%)	1,090 (12.3%)	199 (9.7%)	303 (12.8%)	213 (11.3%)	440 (13.8%)	1,157 (12.2%)	911 (17.2%)	399 (8.8%)	1,310 (13.3%)

Financial Results by Overseas Region

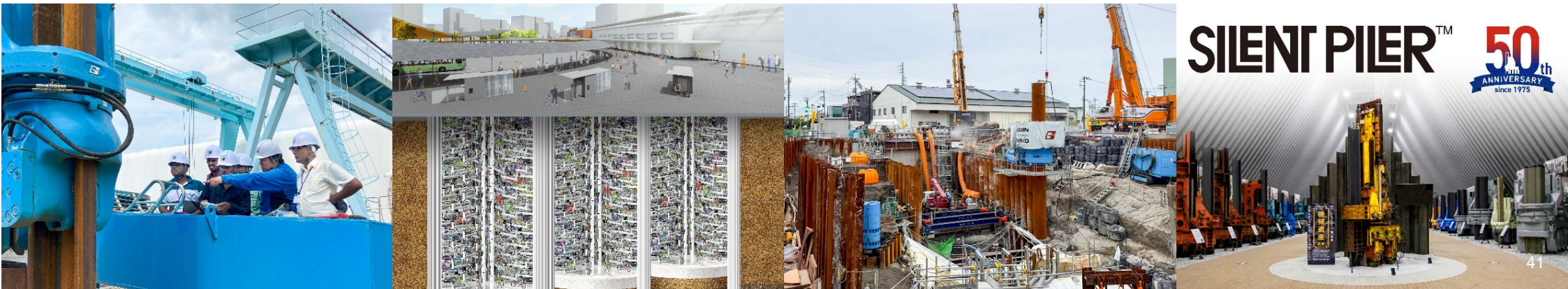


Unit: Millions of JPY

Net Sales	FY2025					FY2026					FY2027
	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	Full Year Forecast
Construction Machinery Segment											
Asia		263	418	1,203	1,920	701	467	516	937	2,622	2,779
Europe	64	224	95	1,244	1,628	373	278	190	735	1,577	2,095
North America	98	274	143	568	1,085	263	69	21	53	408	1,025
Press-in Work Segment											
Asia	—	—	28	108	137	1	2	2	23	29	930
Europe	96	44	47	53	242	135	92	71	270	570	670
North America	—	—	—	—	—	—	—	—	—	—	—



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