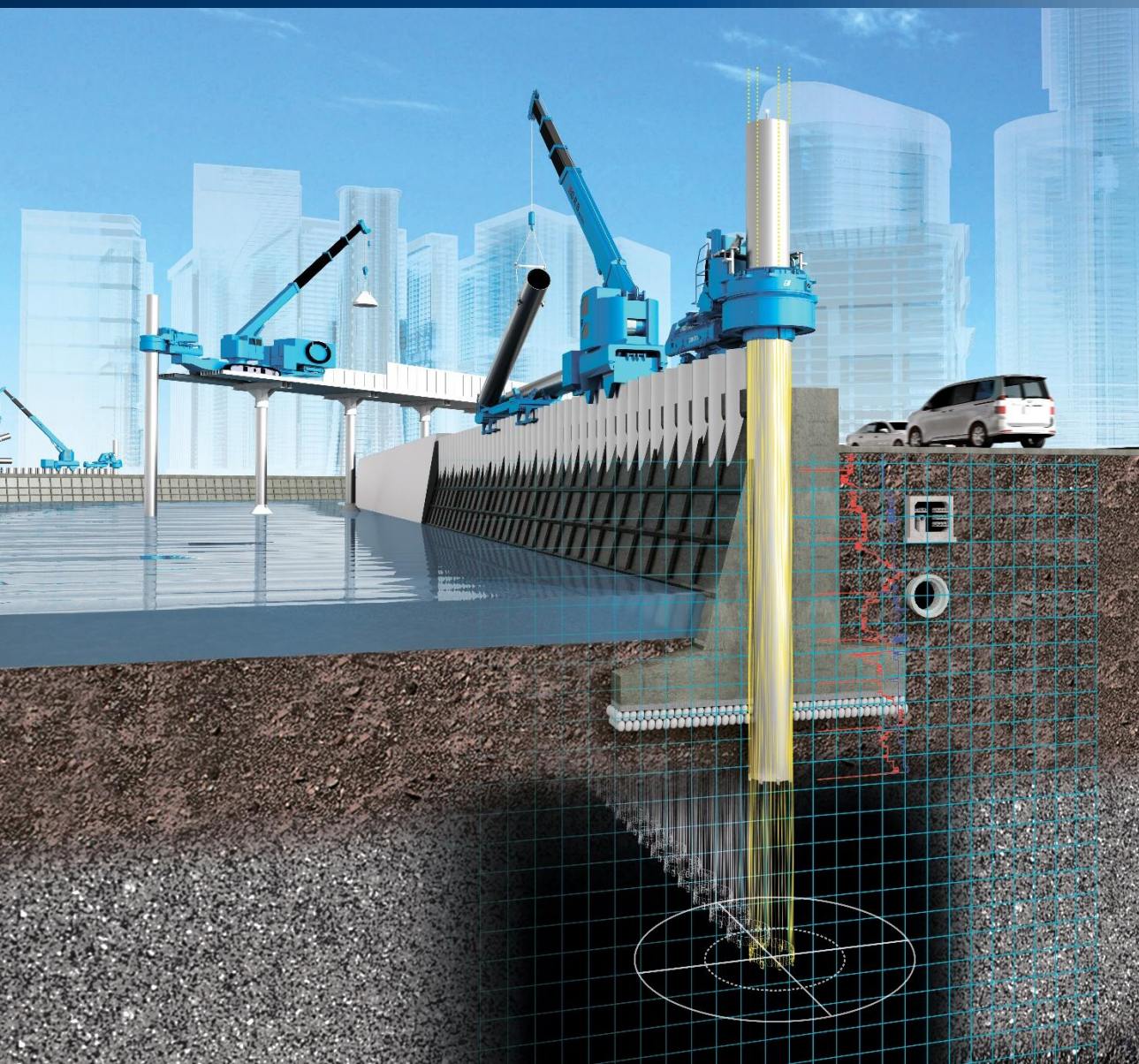


FY2025 (September 2024 to August 2025)



GIKEN LTD. Financial Results Overview

October 10, 2025
<Stock code: 6289>

Forward-looking Statements Disclaimer

Except for historical facts, certain information provided in this document, such as our and our group's current policies and management strategies, contains "forward-looking statements" based on currently available information, including statements about the future. These statements, which are based on estimates, projections, or risky assumptions, involve uncertainties that could cause results to differ materially from those anticipated in the statements.

Such risks and uncertainties include general domestic and international economic conditions, such as national economic conditions, industrial and market conditions, interest rates, commodity prices, and exchange rate fluctuations.

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Financial Results Overview FY2025

(1) Whole company — Decrease in net sales and operating profit

- ⊙ Net sales and operating profit decreased due to the downturn in Construction Machinery Segment.
- ⊙ In addition to the above, profit largely decreased due to the recording of extraordinary losses resulting from the settlement with a former overseas consolidated subsidiary.

(2) Construction Machinery Segment—Decrease in net sales and operating profit

[Net sales]

- ⊖ In Japan market, net sales decreased due to rising construction costs and the resulting decline in construction volume, as well as slowdown in users' capital investment resulting from shortage of skilled workers.
- ⊕ For overseas market, product sales of mainly GTOSS members grew. Achieved record-high net sales, marking YoY growth.

[Operating profit]

- ⊖ Decreased, significantly due to the impact of the decreased domestic sales.

(3) Press-in Work Segment — Increase in net sales but decrease in operating profit

[Net sales]

- ⊕ Revenue increased in both domestic and overseas markets.
Progress was made in Noto Peninsula Earthquake reconstruction work, projects for strengthening of national resilience, GRIN Base EC installation work, and others.

[Operating profit]

- ⊖ Decreased due to decline in high value-added, development-oriented projects.

Financial Results Trend — Full year

Unit: Millions of JPY

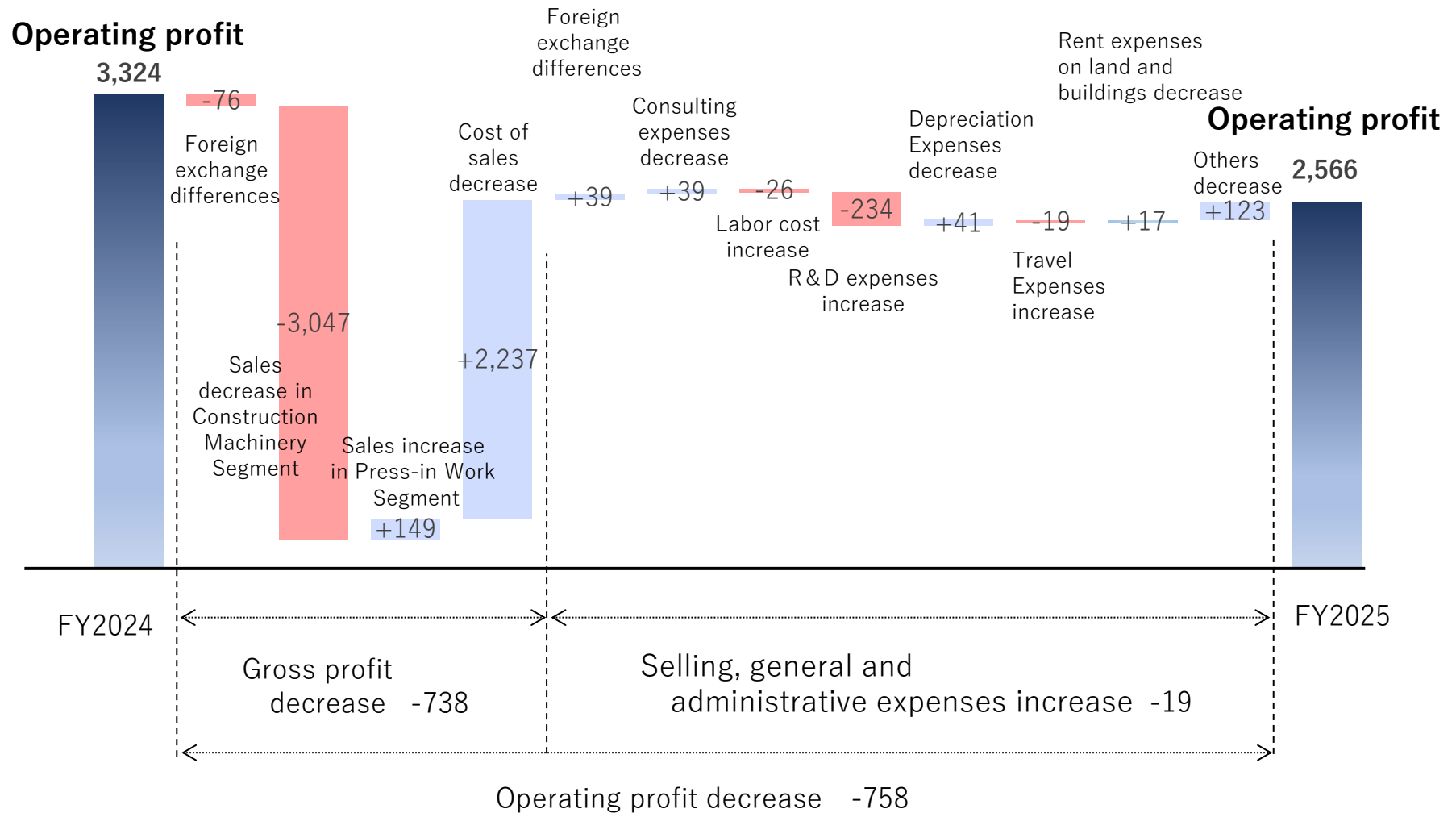
	FY2024	FY2025	YoY
Net sales	29,481	26,337	-10.7%
Gross profit	10,867	10,129	-6.8%
Selling, general and administrative expenses	7,543	7,563	+0.3%
Operating profit (operating profit margin)	3,324 (11.3%)	2,566 (9.7%)	-22.8%
Ordinary profit	3,582	2,732	-23.7%
Extraordinary Income and Losses	-811	-853 [*]	—
Profit attributable to owners of parent	2,437	1,487	-39.0%
Profit per share	JPY90.99	JPY55.74	-38.7%

*Recorded a loss on litigation and provision of allowance for doubtful accounts, a total of JPY812 million, as extraordinary losses due to the settlement with a former overseas consolidated subsidiary.

Financial Results Overview FY2025 – Operating Profit Changes



Unit: Millions of JPY



Financial Results Trend by Segment — Full Year

■ Construction Machinery Segment

[Net sales]

- ⊖ In Japan, decreased due to downturn in sales of general machinery.
- ⊕ For overseas, product sales grew in the Netherlands, Germany, the United Kingdom, and Italy, in response to market expansion in collaboration with GTOSS members. Achieved record-high net sales, marking YoY growth, in part due to a concentration of sales in large-scale specialized machinery.

[Operating profit]

- ⊖ Decreased, due to decline in domestic sales.

Unit: Millions of JPY

	FY2024	FY2025	YoY
Net sales	21,402	18,316	-14.4%
Domestic	17,266	13,022	-24.6%
Overseas	3,674	4,634	+26.1%
Internal sales	461	659	+42.8%
Operating profit (operating profit margin)	4,624 (21.6%)	3,892 (21.3%)	-15.8%

Financial Results Trend by Segment — Full Year

■ Press-in Work Segment

[Net sales]

- ⊕ In Japan, net sales increased from steady orders received in Noto Peninsula Earthquake reconstruction work, projects for disaster prevention/mitigation and strengthening of national resilience, and others.

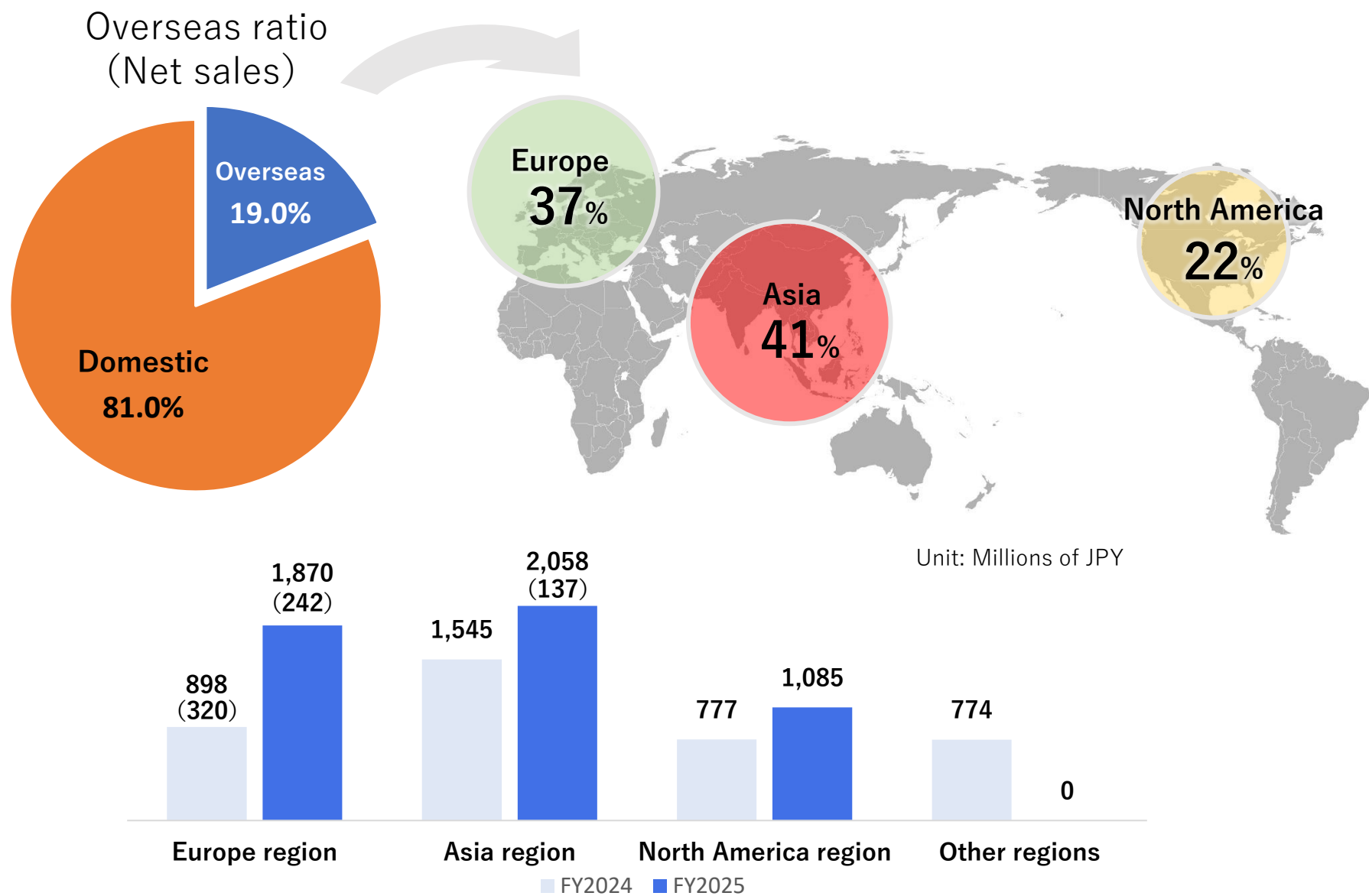
[Operating profit]

- ⊖ Decreased due to lower gross profit margin resulting from decline in high value-added, development-oriented projects.

Unit: Millions of JPY

	FY2024	FY2025	YoY
Net sales	8,683	8,842	+1.8%
Domestic	8,220	8,301	+1.0%
Overseas	320	379	+18.4%
Internal sales	142	161	+13.2%
Operating profit (operating profit margin)	1,161 (13.4%)	1,090 (12.3%)	-6.1%

Sales by Overseas Region



Note: Figures in parentheses indicate sales from the press-in work segment.

Financial Results Overview — 4Q (Jun–Aug)



Unit: Millions of JPY

	FY2024 4Q	FY2025 1Q	2Q	3Q	4Q	YoY
Net sales	7,347	5,532	6,297	5,599	8,908	+ 21.3%
Gross profit	2,504	2,294	2,479	2,035	3,319	+ 32.5%
Selling, general and administrative	2,017	1,649	1,801	1,960	2,151	+ 6.7%
Operating profit	486	645	678	75	1,167	+ 139.8%
(operating profit margin)	(6.6%)	(11.7%)	(10.8%)	(1.4%)	(13.1%)	
Ordinary profit	450	679	666	93	1,293	+ 187.4%
Extraordinary Income and Losses	-811	-35	-5	-813*	-0	-
Profit attributable to owners of parent	219	366	562	-477	1,036	+ 372.7%
Profit per share	JPY8.21	JPY13.69	JPY20.99	JPY-17.82	JPY38.88	+ 373.6%

*Recorded a loss on litigation and provision of allowance for doubtful accounts as extraordinary losses due to the settlement with a former overseas consolidated subsidiary.

Financial Results Trend by Segment — 4Q (Jun-Aug)

■ Construction Machinery Segment

[Net sales]

- ⊖ In Japan, decreased due to downturn in sales of general machinery.
- ⊕ For overseas, product sales of mainly GTOSS members grew. Achieved record-high net sales, marking YoY growth.
 - Sold large-scale specialized machinery to GTOSS members in the Netherlands and North America in response to market expansion driven by the adoption of construction methods in Delta Program (Netherlands), etc.
Sold the fourth 4 GYRO PILER to South Korean members. Sales of F-series progressed steadily also capturing the replacement demand of U.K.'s largest user member.
 - For non-GTOSS members, sold 3 units including large-scale specialized machinery to new users in Singapore and India.

[Operating profit]

- ⊕ Increased due to growth in overseas sales.

Unit: Millions of JPY

	FY2024 4Q	FY2025 1Q	2Q	3Q	4Q	YoY
Net sales	5,919	3,881	4,503	3,396	6,534	+10.4%
Domestic	4,690	3,539	3,619	2,593	3,268	-30.3%
Overseas	1,096	197	762	657	3,017	+175.3%
Internal sales	132	144	121	145	248	+87.0%
Operating profit (operating profit margin)	1,087 (18.4%)	870 (22.4%)	1,064 (23.6%)	253 (7.5%)	1,703 (26.1%)	+56.6%

Financial Results Trend by Segment — 4Q (Jun-Aug)

■ Press-in Work Segment

[Net sales]

⊕ In Japan, increased due to steady progress in large-scale projects including reconstruction work at ports damaged by the Noto Peninsula Earthquake (Ishikawa Prefecture), landslide prevention piling work (Fukui Prefecture), and GRIN Base EC installation work (Hyogo Prefecture), etc.

[Operating profit]

⊕ Increased due to higher gross profit accompanying the rise in net sales.

Unit: Millions of JPY

	FY2024 4Q	FY2025 1Q	2Q	3Q	4Q	YoY
Net sales	1,578	1,808	1,960	2,411	2,661	+68.6%
Domestic	1,444	1,698	1,869	2,272	2,460	+70.4%
Overseas	116	96	44	75	162	+39.4%
Internal sales	18	13	46	62	39	+116.3%
Operating profit (operating profit margin)	34 (2.2%)	304 (16.8%)	201 (10.3%)	409 (17.0%)	174 (6.6%)	+402.5%

FY2026 Forecast

Financial Results Forecast



Unit: Millions of JPY

Full Year	FY2025 1st Half	FY2026 1st Half	Rate of Change (%)	FY2025 Full Year	FY2026 Full Year	Rate of Change (%)
Net sales	11,829	13,500	+ 14.1%	26,337	27,800	+ 5.6%
Operating profit (operating profit margin)	1,323 (11.2%)	1,350 (10.0%)	+ 2.0%	2,566 (9.7%)	2,900 (10.4%)	+ 13.0%
Ordinary profit	1,345	1,400	+ 4.1%	2,732	3,050	+ 11.6%
Profit attributable to owners of parent	928	1,000	+ 7.7%	1,487 [*]	2,200	+ 47.9%
Profit per share	JPY34.68	JPY38.82	+ 11.9%	JPY55.74	JPY87.76	+ 57.4%

*Recorded a loss on litigation and provision of allowance for doubtful accounts, a total of JPY812 million, as extraordinary losses due to the settlement with a former overseas consolidated subsidiary.

Financial Results Forecast by Segment

Unit: Millions of JPY

Full Year	FY2025 1st Half	FY2026 1st Half	Rate of Change (%)	FY2025 Full Year	FY2026 Full Year	Rate of Change (%)
Net sales						
Construction Machinery	8,385	9,595	+ 14.4%	18,316	19,295	+ 5.3%
Press-in Work	3,769	4,381	+ 16.2%	8,842	9,390	+ 6.2%
Operating profit						
Construction Machinery	1,935	2,062	+ 6.6%	3,892	4,126	+ 6.0%
(operating profit margin)	(23.1%)	(21.5%)		(21.3%)	(21.4%)	
Press-in Work	506	563	+ 11.4%	1,090	1,299	+ 19.1%
(operating profit margin)	(13.4%)	(12.9%)		(12.3%)	(13.8%)	

(1) Whole company — Increase in net sales and operating profit

◎ Increase in net sales and operating profit for both Construction Machinery and Press-in Work Segments.

(2) Construction Machinery Segment — Increase in net sales and operating profit

[Net sales]

⊕ Increases projected in both domestic and overseas markets.

In Japan, demand is expected to be stimulated through the introduction of new models that address labor shortages and on-site needs, despite rising construction costs, the resulting decline in construction volume, and a shortage of skilled workers affecting users' capital investment.

Overseas, sales are expected to exceed the record-high levels of the previous fiscal year, due to market expansion in each country/region.

[Operating profit]

⊕ Increase projected due to higher gross profit accompanying growth in net sales.

(3) Press-in Work Segment — Increase in net sales and operating profit

[Net sales]

⊕ Increases projected in both domestic and overseas markets.

In Japan, steady orders are expected in Noto Peninsula Earthquake reconstruction work and projects for disaster prevention/mitigation and strengthening of national resilience.

Overseas, demand for rentals with operators in Germany is forecast to expand.

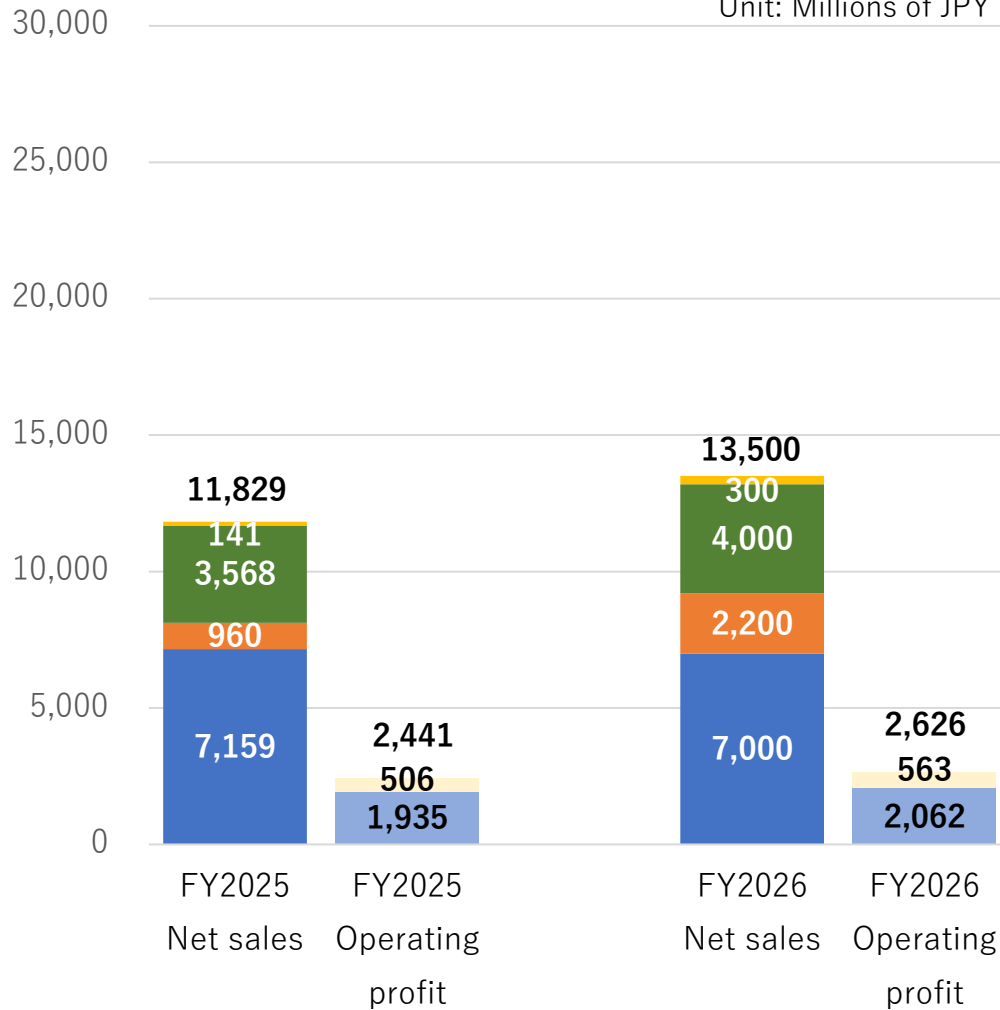
[Operating profit]

⊕ Increase projected due to higher gross profit accompanying growth in net sales, and improved gross profit margin resulting from increase in development-oriented projects.

Financial Results Forecast by Segment and Region

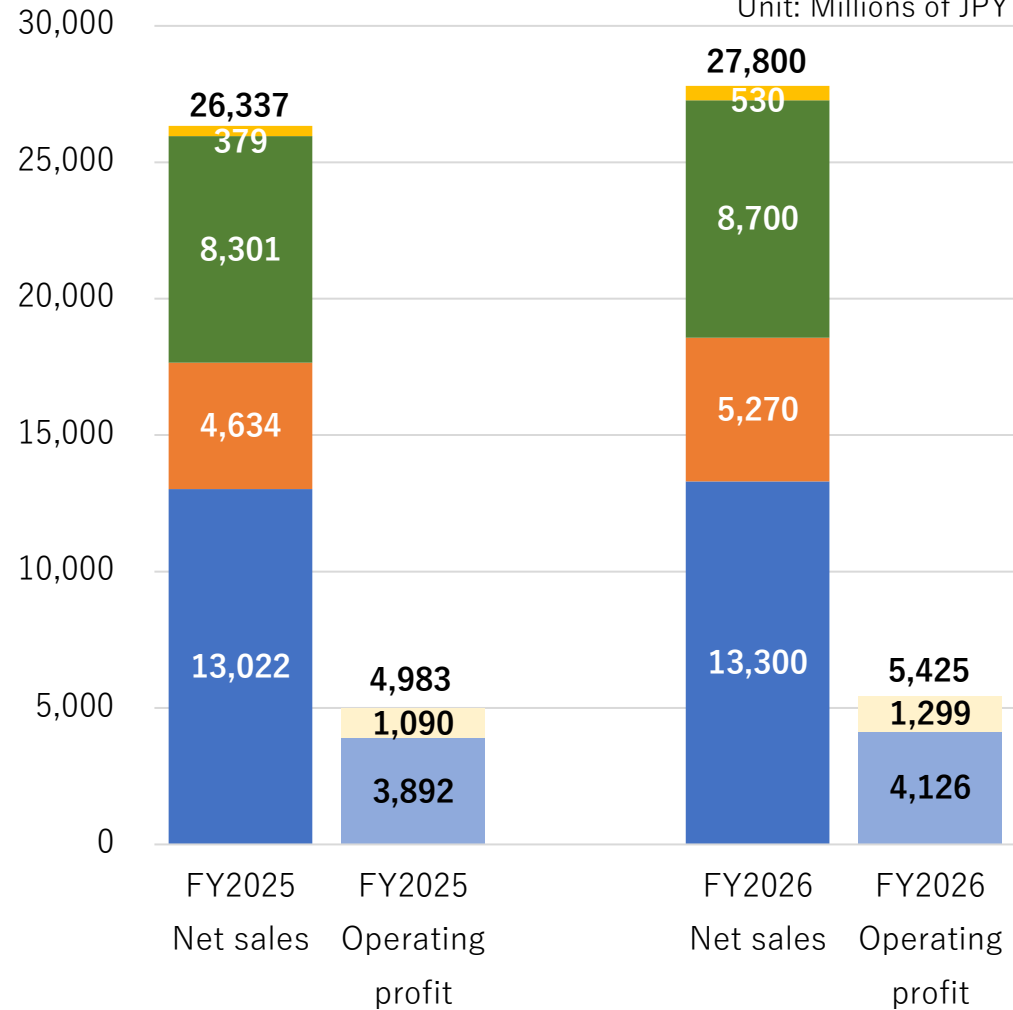
1st Half Comparison

Unit: Millions of JPY



Full Year Comparison

Unit: Millions of JPY



■ Construction Machinery Segment (Japan)
 ■ Construction Machinery Segment (Overseas)
 ■ Press-in Work Segment (Japan)
 ■ Press-in Work Segment (Overseas)
 ■ Operating profit (Construction Machinery Segment)
 ■ Operating profit (Press-in Work Segment)

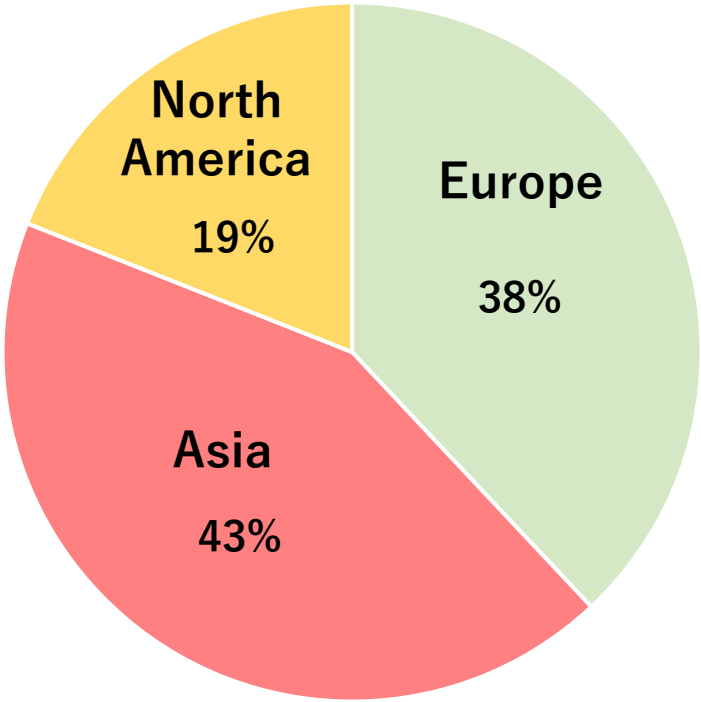
Note: Net sales are presented after eliminating intercompany transactions, while operating profit is shown as a simple total.

Overseas Sales Forecast by Regions

Unit: Millions of JPY

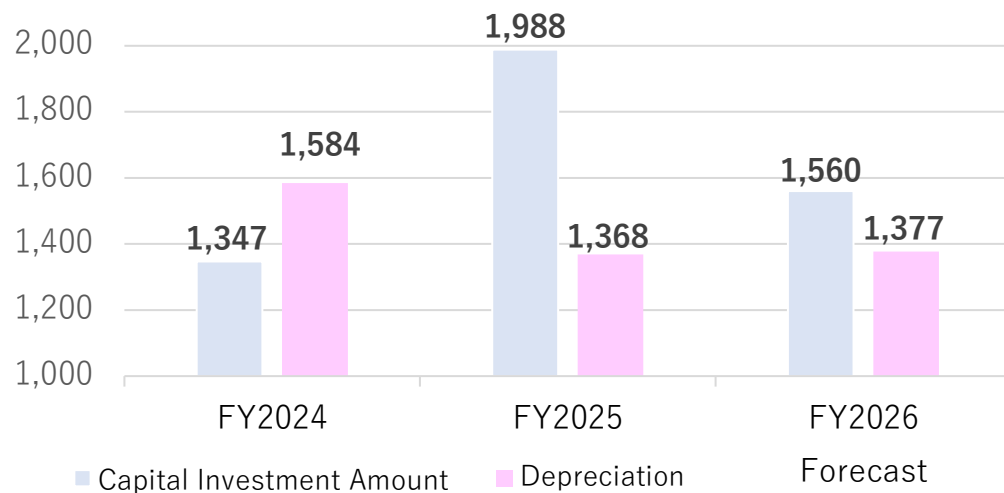
Net sales	FY2025 Actual	FY2026 Forecast	Rate of Change (%)
Europe	1,870	2,174	+16.3%
Asia	2,058	2,506	+21.8%
North America	1,085	1,118	+3.1%
Other regions	0	0	—

FY2026 Breakdown of Sales Forecast



◎ Capital Investment, Depreciation

Unit: Millions of JPY



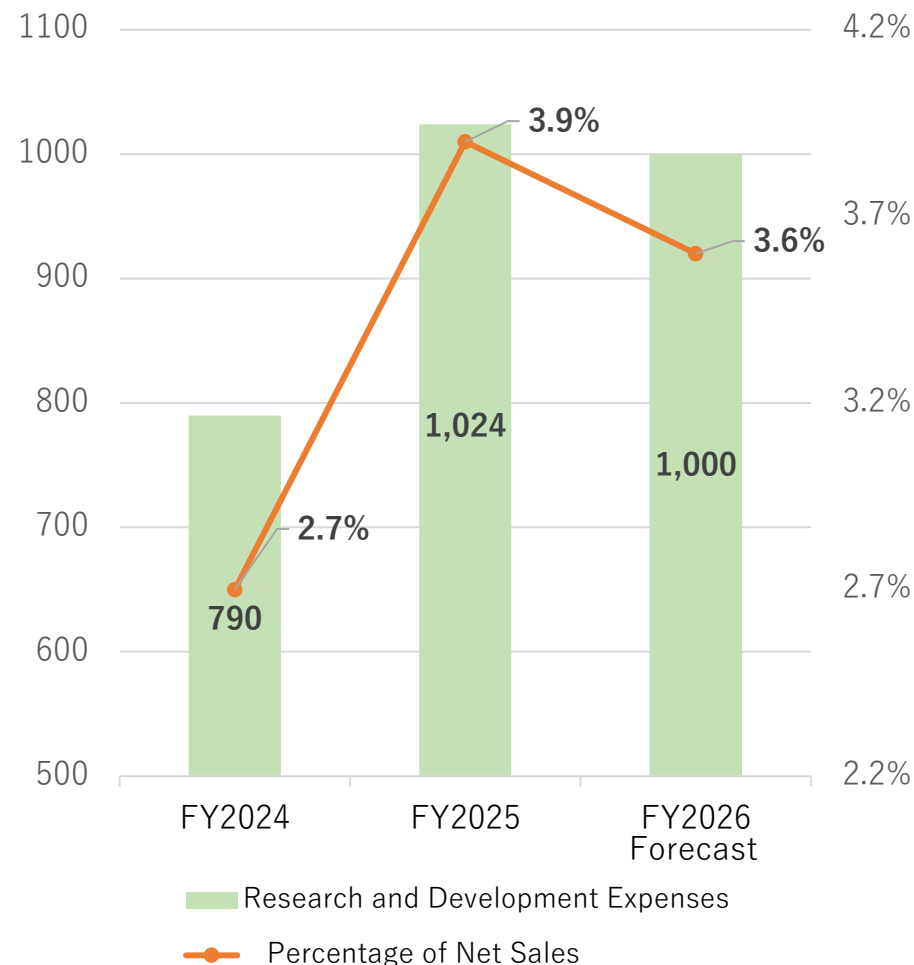
Capital Investment Breakdown

Unit: Millions of JPY

	FY2024	FY2025	FY2026 Forecast
Products for rental/ demonstration	604	1,310	740
Offices and plant facilities	309	185	16
Other	432	493	804
Total	1,347	1,988	1,560

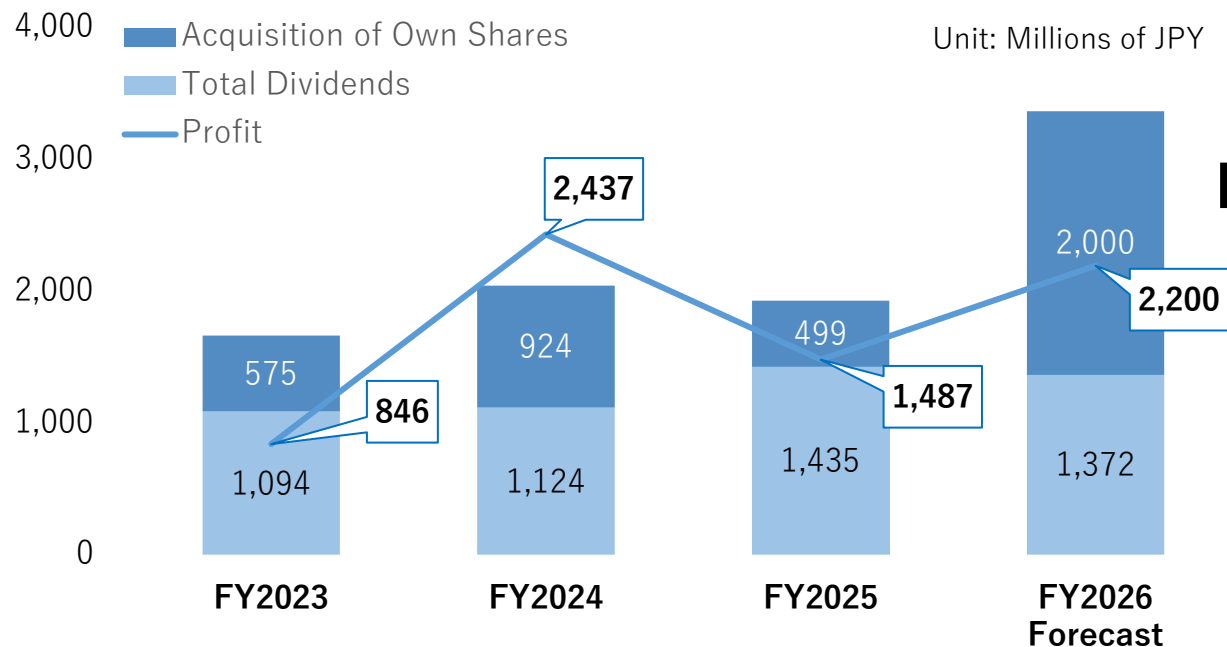
◎ Research and Development Expenses

Unit: Millions of JPY



Shareholder Return

Trend of Shareholder Return



FY2026 dividend forecast

Interim-dividend

JPY27

Year-end dividend

JPY27

Profit (Millions of JPY)	846	2,437	1,487	2,200
Profit per share (JPY)	30.82	90.99	55.74	87.76
Dividend per share (JPY)	40	42	54	54
Total dividends (Millions of JPY)	1,094	1,124	1,435	1,372
DOE (%)	2.7	2.8	3.6	3.5
Dividend payout ratio (%)	129.8	46.2	96.9	61.5

Dividend Policy from FY2026:

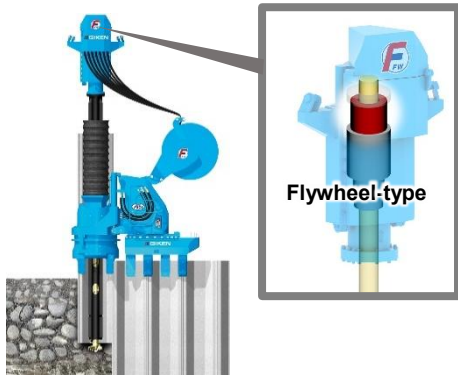
Aiming for Stable Dividends* and Agile Share Repurchases

*While targeting a dividend payout ratio of approximately 40%, aim to maintain a DOE of 3.5% or higher.

Topics

FY2025 actual results

- Hard Ground Press-in Method (Flywheel-type Pile Auger) certified as recommended technology under NETIS of Japan's Ministry of Land, Infrastructure, Transport and Tourism.
- Pressing-in of 900 mm wide hat-shaped steel sheet piles into hard ground has been included in the FY2025 Civil Engineering Estimation Standards by Japan's Ministry of Land, Infrastructure, Transport and Tourism.
→ Began rental of SILENT PILER F301, press-in machine for hat-shaped steel sheet piles, in Okinawa Prefecture.
- Our construction methods continued to be adopted in disaster-affected areas of Noto Peninsula Earthquake and Oku Noto Torrential Rain, contributing to rapid recovery.



Certified as NETIS' recommended technology



Included in civil engineering estimation standards by Japan's Ministry of Land, Infrastructure, Transport and Tourism
Issued by: Construction Research Institute



Began rental of F301 in Okinawa Prefecture



Disaster recovery work in Ichinose Town, Wajima City, Ishikawa Prefecture

Future outlook

- Promotion of the adoption of Hard Ground Press-in Method (Flywheel-type Pile Auger) leveraging the NETIS certification as tailwind.
- Introduction of new products to develop the hard ground press-in market which has large room for growth.
- Introduction of new products to address shortage of skilled workers.

■ Purpose of GTOSS

Promoting market development, our top priority, together with motivated users.

- Strengthened collaborations through technical proposal activities for construction methods. Realized a virtuous cycle of market development, increased revenue of members, and expansion of product demand
- Accelerated market development through provision of construction methods which were not open to general users (e.g., Gyropress Method, GRP system, etc.)
→ Secured stable sales and profit through machine rentals and sales of parts, consumables, etc.



Trends in the number of GTOSS members

Region	FY2024	FY2025	Breakdown
Europe	0 companies	6 companies	Netherlands: 2 companies Germany: 2 companies U.K.: 1 company Italy: 1 company
Asia	8 companies	10 companies	Singapore: 9 companies South Korea: 1 company
North America	0 companies	3 companies	U.S.A.: 3 companies



Press-in work by Ivor King (C.E.C.) Ltd., a GTOSS member in the U.K.

FY2025 actual results

- Press-in work (commercialization phase) of the canal quay wall renovation project in the Netherlands, a UNESCO World Heritage site, started successfully
- Construction method adopted in the levee construction in the Netherlands' Delta Program. From September, constructed a combined wall formed by steel sheet piles and tubular piles, using GYRO PILER, etc.
- Appealed the press-in technology through the exhibition at the world's largest construction equipment trade fair "bauma2025" (Germany). Acquired potential customers.



Smooth Start to Commercial Phase of World Heritage-listed Canal Quay Wall Renovation Project



Construction image of Delta Program (KIJK construction zone)



Signing ceremony of Delta Program project agreement held at our booth at "bauma2025"

Future outlook

- Provide rental of GYRO PILER to the Netherlands' GTOSS member for the levee construction in the Delta Program.
Begin rental of GRB system to a GTOSS member in Italy.
- Increase GYRO PILER to Giken Europe B.V., anticipating the increased adoption of Gyropress Method.
- Increase rentals with operators in Germany. In addition, sales increase through construction contracting is anticipated.

FY2025 actual results

- Sold the third GYRO PILER to a GTOSS member in Singapore. Accumulated construction results led to continued adoption of construction methods.
- Sold the fourth GYRO PILER to a GTOSS member in South Korea. Expanded the market for Gyropress Method.
- Signed collaboration agreement with India's major manufacturer of precast concrete. Established a contact office and began activities to materialize projects.



Site adopting Gyropress Method in Singapore



Collaboration agreement signed by Brijesh Shah, Managing Director, Fuji Silvertch Concrete Private Limited (center left) and Atsushi Ohira, our President and CEO (center right)

Future outlook

- Expansion of demand for press-in machine for hat-shaped steel sheet piles in Singapore's airport maintenance projects, etc.
- Recognition of SILENT PILER as advanced technology eligible for government subsidies in Hong Kong. Strengthening of promotional activities.
- Numerous inquiries from local construction companies regarding the ODA project for the Bangladesh subway. Focus on proposal activities.

FY2025 actual results

- Opened a sales office in New Jersey, U.S.A. Began technical proposal activities for construction methods targeting the northern East Coast region.
- As a result of the collaboration with U.S. GTOSS member, the member secured the first project in the U.S. adopting the Gyropress Method.
- Provided technical guidance to the abovementioned member. Deployed rental GYRO PILER and launched the rental service.



Location of New Jersey Office



New Jersey Office (Hoboken Riverfront Center)

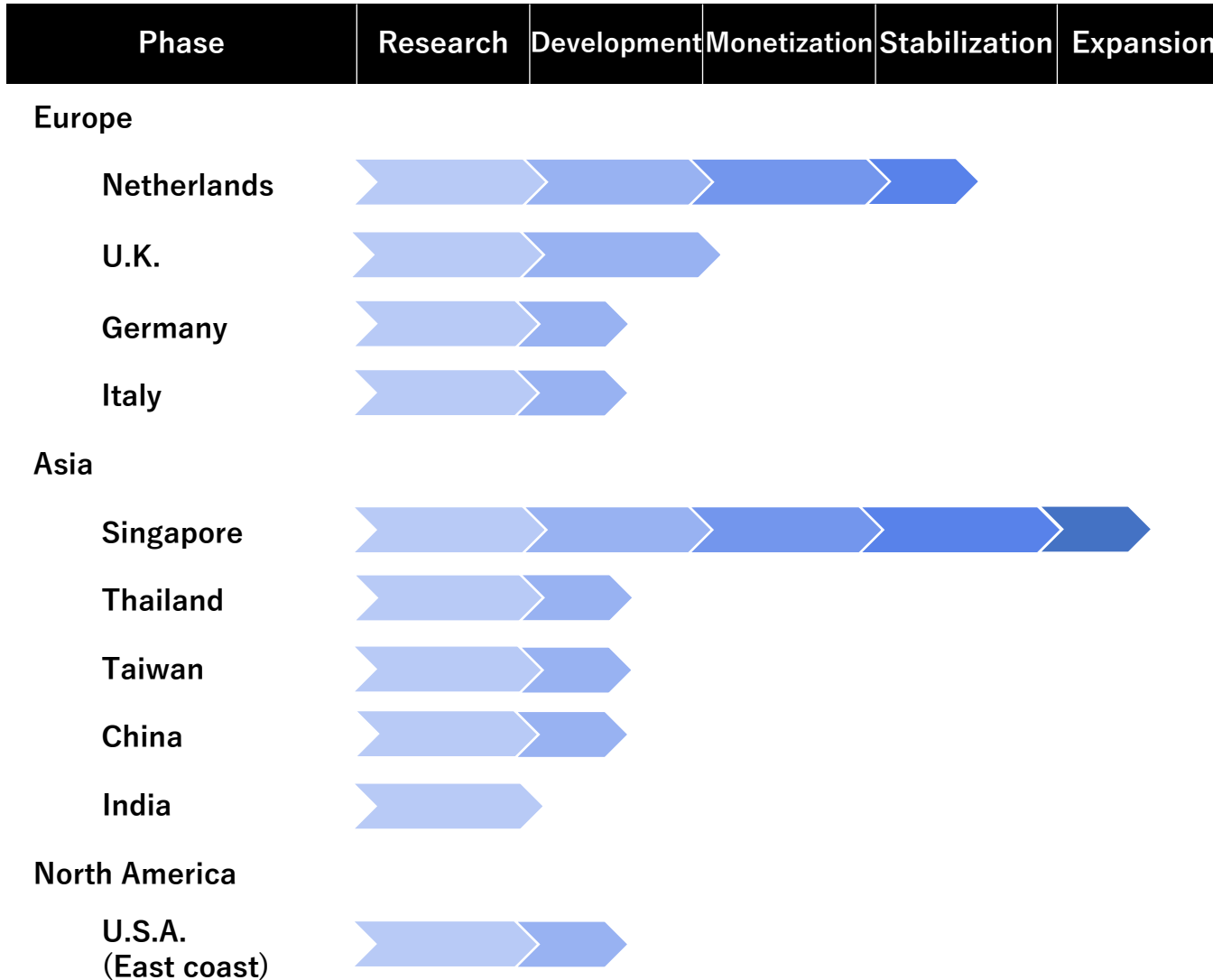


GYRO PILER deployed in the U.S.A.

Future outlook

- Focus on technical proposals for construction methods in states of New York and New Jersey, where prominent design consulting firms are concentrated.
- Lead construction sites using Gyropress Method to success and build a track record of projects. Promote the expansion of Gyropress Method market.
- Public infrastructure investments, such as infrastructure development, are expected to continue steadily. However, widespread adoption of construction method will take time.

Progress Status in Overseas Business



Overview of Each Phase

[Research]

Stage for assessing the feasibility of business in the countries/regions of the target market

[Development]

Stage for investing resources to start forming the press-in market, while simultaneously selecting partner companies

[Monetization]

Stage for providing selected partner companies with machines, technical guidance, etc., and realizing monetization.

[Stabilization]

Stage where the press-in market is stably formed through collaboration with partner companies, with multiple machines operating. Maintenance functions and provided methods are also enhanced, generating sustainable sales.

[Expansion]

Stage where market formation accelerates through an increase in partner companies and further enhancement of provided methods, with sales expanding.

FY2025 actual results

Started operation of “Press-in Dojo (Workshop)” to train engineers in and out of Japan.

- Opened the Dojo at Kansai Factory (Tanba City, Hyogo Prefecture) and established educational curricula.
- Welcomed overseas users and staff from overseas group companies.
- Provided short-term training using actual equipment to teach press-in technologies, operation, maintenance skills, etc.



Overseas engineers receiving training using actual equipment and simulator

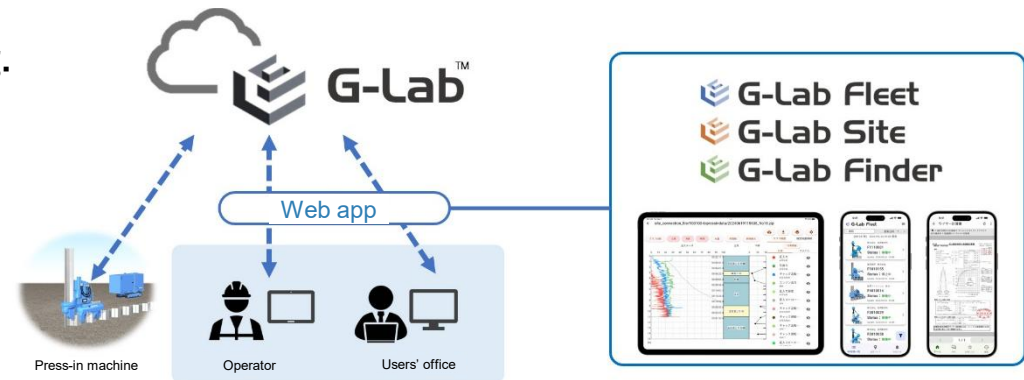
Future outlook

- Invite overseas users from various countries to enhance engineers' installation and maintenance skills. Develop talents who can fully demonstrate the superiority of press-in technology and promote the build up of construction achievements and differentiation from other construction methods.
- In Japan, support the human development of operators, which is a challenge faced by customers. Lower the barriers to new adoption the construction method and promote its dissemination.

FY2025 actual results

Released digital transformation app “G-Lab” series, which supports users’ on-site work reform.

- Integration with our cloud-based data platform “G-Lab,” that allows centralized management of information related to press-in works.
- Released three types of apps: “G-Lab Fleet,” an machine management app, “G-Lab Site,” site management app, and “G-Lab Finder,” a technology information search app.
- Easily accessible via the web to information such as the machine status during construction, site progress, accumulated construction data, and technical information.
Enabled rapid information sharing and smooth communication to support on-site decision-making.



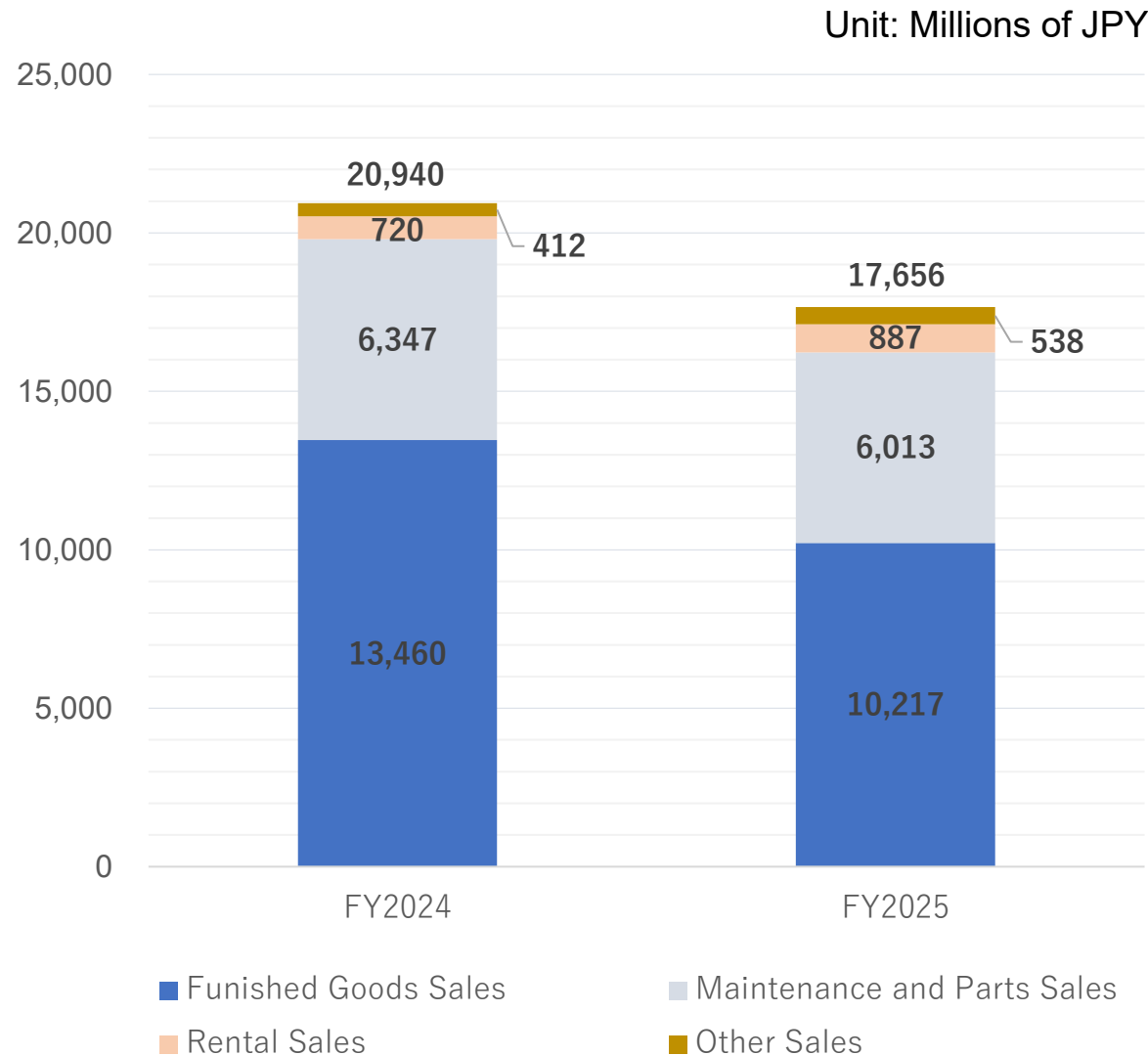
Future outlook

- Provide groundbreaking solutions that leverage digital technologies to streamline and optimize the entire range of processes involved in management and construction.
- The three apps are the first of the G-Lab series. Continue to develop functions and services tailored to user needs.

References

FY2025 Financial Results Overview

— Construction Machinery Segment Net Sales by Category



【Product Sales】

In Japan, rising construction costs, a decline in construction volume, and a shortage of skilled labor have led to a slowdown in users' capital investment, resulting in a visible impact on general machine sales. Overseas, product sales progressed mainly among GTOSS members.

【Maintenance and Parts Sales】

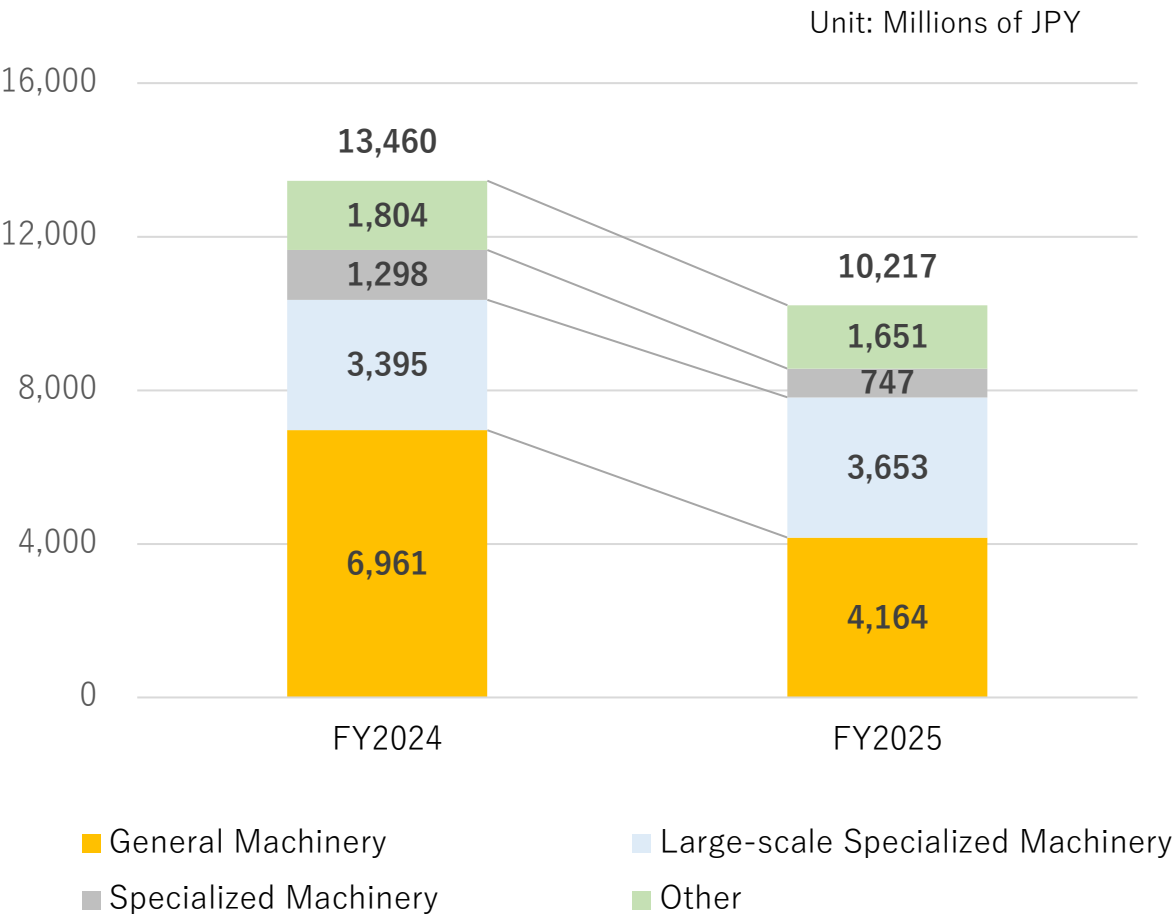
Sales of parts used in the Gyropress Method—specifically ring bits—declined due to a decrease in construction volume.

Financial Results Overview FY2025

— Construction Machinery Segment Net Sales by Category



Shipment Value Trend by Product Category



Specialized Machinery (e.g. CL70, JZ100)

- Press-in machine for ultra-low-headroom
- Press-in machine for zero-sheet piles
- GRB system and others

Large-scale Specialized Machinery (e.g. F301, F401)

- Press-in machine for 900 mm-width hat sheet piles
- Rotary cutting press-in machines (GYRO PILER)
- Press-in machine for tubular sheet pile

General Machinery (e.g. F101, F112, F201)

- Press-in machine for 400 mm-width U-shape sheet piles and others

Consolidated Financial Results



Unit: Millions of JPY

	FY2024 1Q	2Q	3Q	4Q	Full year	FY2025 1Q	2Q	3Q	4Q	Full year	FY2026 Full year forecast
Net sales	7,418	8,117	6,598	7,347	29,481	5,532	6,297	5,599	8,908	26,337	27,800
Gross profit	3,000	3,009	2,354	2,504	10,867	2,294	2,479	2,035	3,319	10,129	10,700
Selling, general and administrativ e expenses	1,801	1,789	1,934	2,017	7,543	1,649	1,801	1,960	2,151	7,563	7,800
Operating profit (operating profit margin)	1,198 (16.2%)	1,219 (15.0%)	420 (6.4%)	486 (6.6%)	3,324 (11.3%)	645 (11.7%)	678 (10.8%)	75 (1.4%)	1,167 (13.1%)	2,566 (9.7%)	2,900 (10.4%)
Ordinary profit	1,265	1,324	542	450	3,582	679	666	93	1,293	2,732	3,050
Profit attributable to owners of parent	872	977	368	219	2,437	366	562	-477※	1,036	1,487	2,200
Profit per share	JPY 32.49	JPY 36.51	JPY 13.78	JPY 8.21	JPY 90.99	JPY 13.69	JPY 20.99	JPY -17.82	JPY 38.88	JPY 55.74	JPY 87.76

Note: Recorded a loss on litigation and provision of allowance for doubtful accounts, a total of JPY812 million, as extraordinary losses due to the settlement with a former overseas consolidated subsidiary.

Consolidated Financial Results



Unit: Millions of JPY

	FY2024 1Q	2Q	3Q	4Q	Full year	FY2025 1Q	2Q	3Q	4Q	Full year	FY2026 1st half forecast	2nd half forecast	Full year forecast
Construction Machinery													
Net sales	5,388	5,899	4,195	5,919	21,402	3,881	4,503	3,396	6,534	18,316	9,595	9,700	19,295
Domestic	4,413	4,793	3,368	4,690	17,266	3,539	3,619	2,593	3,268	13,022	7,000	6,300	13,300
Overseas	866	1,013	698	1,096	3,674	197	762	657	3,017	4,634	2,200	3,070	5,270
Internal sales	108	92	128	132	461	144	121	145	248	659	395	330	725
Operating profit (operating profit margin)	1,518 (28.2%)	1,467 (24.9%)	552 (13.2%)	1,087 (18.4%)	4,624 (21.6%)	870 (22.4%)	1,064 (23.6%)	253 (7.5%)	1,703 (26.1%)	3,892 (21.3%)	2,062 (21.5%)	2,063 (21.3%)	4,126 (21.4%)
Press-in Work													
Net sales	2,185	2,352	2,567	1,578	8,683	1,808	1,960	2,411	2,661	8,842	4,381	5,008	9,390
Domestic	2,061	2,247	2,467	1,444	8,220	1,698	1,869	2,272	2,460	8,301	4,000	4,700	8,700
Overseas	76	63	64	116	320	96	44	75	162	379	300	230	530
Internal sales	47	42	35	18	142	13	46	62	39	161	81	78	160
Operating profit (operating profit margin)	299 (13.7%)	338 (14.4%)	488 (19.0%)	34 (2.2%)	1,161 (13.4%)	304 (16.8%)	201 (10.3%)	409 (17.0%)	174 (6.6%)	1,090 (12.3%)	563 (12.9%)	735 (14.7%)	1,299 (13.8%)



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